

GOVERNMENT OF JAMAICA

SECURING OUR OPPORTUNITIES...STIMULATING SUSTAINABLE GROWTH FOR BIGGER, BETTER, STRONGER INDUSTRIES

MINISTRY OF AGRICULTURE & FISHERIES QUARTERLY PERFORMANCE REVIEW REPORT [OCTOBER - DECEMBER 2020]

Foreword

In this report, the Ministry of Agriculture & Fisheries presents its Third Quarter Performance Report for the period October to December 2020, against the planned deliverables as reflected in the Ministry's Budget Speeches, 2020/2021 Revised Operational Plan and Revised Strategic Business Plan 2020/2021 – 2023/2024 (dated as at October 1, 2020). This Report has been compiled in accordance with the requirements of *Part IV Section 75 of the Financial Administration and Audit Act: The Financial Management Regulations, 2011* to display and promote transparency and accountability to agricultural, fisheries, manufacturing and services stakeholders and the general populace. This reported information will also be utilised to respond to the Ministry's commitments in the achievement of the Economic Growth Agenda "5 in 4" Plan, GOJ's Strategic Priority – Inclusive Sustainable Growth and Job Creation; the monitoring of the Medium Term Results Based-Budget Indicators and Jamaica's Vision 2030 Outcomes 12, 13, 14, 15 – Internationally Competitive Climate Resilient Sustainable Agricultural and Fisheries Sector. This report and other forthcoming quarterly reports will form the basis of the of Ministry's Annual Report, to be compiled at the end of the current financial year.

Ministry's Strategic Priorities Framework

VISION 2030 - National Development Plan

National Goal #3 and #4: Jamaica's Economy is Prosperous & Jamaica has a Healthy Environment National Outcome # 12, 13, 14, 15: Internationally Competitive Industry Structures: Agriculture; Climate Resilient and Sustainable Agriculture and Fisheries Sector

Vision

Mission

By 2030, MOAF has achieved innovative, competitive agriculture sector.

To create an enabling environment which grows and sustains inclusive, sustainable and internationally industries in the agricultural sector while fostering gender equality and social inclusion in all our policies, programmes and projects.

Mandate

The mandate of MICAF is:

- To **DEVELOP** sustainable food systems by driving local production of primary agricultural produce, livestock and fisheries to widen the supply chain, integrate production up the value chain and foster youth in agriculture and agro-entrepreneurship.
- To **PROMOTE** a lucrative Agribusiness sector that drives productivity and job creation for all regardless of sex, age, socioeconomic status or ability.
- To **REGULATE** towards a modern and efficient agricultural sector.

Priority Policies (PP)

- Optimize the production and productivity of key local produce and products towards targeted markets with special focus on youth in agriculture
- 2. Increase access of select local agro-industries to emerging and existing markets within a framework of beneficial inclusion of youth, women and micro-enterprises
- Build climate-resilient agriculture and fisheries sector
- Strengthen Agricultural Health and Food Safety Systems
- Strengthen the capacity of Ministry and entities to efficiently and effectively implement policies, programmes and projects

Strategic Objectives (SO)

The Ministry within the medium-term framework of the Ministry's policy priorities (end of FY 2023/2024), the Ministry will seek:

- To increase, by 10% annually, the agriculture and fisheries production, including value-added production.
- To increase, by 20%, the application of appropriate technology by Jamaican farmers, agricultural producers and agro-entrepreneurs through research, development & innovation by 2024
- To develop and implement supporting policy, legal and planning frameworks that will protect agricultural lands, aquatic ecosystems, plant genetic resources, livestock genetic resources, and fisheries resources
- To develop and begin implementation of action plans of at least four (4) key industries in agriculture and agribusiness sectors within the next four years.
- To increase, by 10%, the access of micro, small and medium agro-enterprise to adequate infrastructure, finance and support services by 2024
- To have at least 30% of beneficiaries of MICAF's programmes be youth, women, persons with disability, or any vulnerable group from the agriculture sector
- To reduce the incidence of select pests, diseases, food borne pathogens for targeted crops and livestock 7. and food products
- 8. To allocate and optimally use human and financial resources based on agreed National and Ministry's strategic priorities.

National Goal

GOAL 3: JAMAICA'S ECONOMY IS PROSPEROUS

National Outcome



National Strategy



MDA Programmes & Objectives



MDA Sub programmes



Major MDA Activities/ Initiatives



Key Outputs



Key
Performance
Indicators

Out12: Int'lly Competitive Industry Structures (Agriculture) Out13: Sus. Mgmt. and Use of Environmental and Natural Resources
Out 14: Hazard Risk Reduction & Adaptation to Climate Change

12-1: Agricultural Sector Development 13-1 Integrate Environmental Issues in Decision-Making, Processes and Policies
13-2 Develop and Implement Mechanism for Biodiversity Conservation and Ecosystems Management
13-3: Develop Efficient and Effective Governance Structures for Environmental Mgmt. 14-3 Develop measures to Adopt Climate Change

1.0 Executive Direction & Administration (#001)

To improve access to, utilization and availability of quality products and services, while optimizing the use of resources.

Budget: 2.5B

- 1.1 Central Administration (#01) \$2.1B
- 1.2 Policy, Planning, and Development (#02) -\$390.3M
- 1.1.1 Financial Management
- 1.1.2 Human Resources Management
- 1.1.3 Administration and asset management
- 1.1.4 Information Technology & Communication
- 1.1.5 Documentation & records management
- 1.1.6 Stimulus Package in Response to COVID-19 for Agriculture
- 1.2.1 Strategic Direction & Performance Management
- 1.2.2 Executive Oversight and Support
- 1.2.3 Stakeholder engagement and Partnerships
- 1.2.4 Governance, Audit and Compliance
- Timely production and/or implementation of plans, reports, policies, and projects
- Improved management of resources
- 1. Customer satisfaction and retention (customer service rating)
- 2. % of target plans, policies and legislation developed and amended to respond to sector issues and policy directives
- 3. Extent to which the programmes, projects and policies being implemented have had the desired impact on target population
- 4. Extent to which financial resources meet commitments

2.0 Agricultural Production, Productivity & Food Security (#181)

To increase agricultural production by at least 15% to meet domestic and export demand by 2025

Budget: \$7.8B (recurrent) \$2.1B (capital)

- 2.1 Agricultural Health & Food Safety (#20) -\$1.135B
- 2.2 Agricultural Research & Development (#21) \$407.1M
- 2.3 Irrigation Services (#22) \$1.9B
- 2.4 Fisheries Development (#23) \$282.8M

2.7 Youth Agriculture and Entrepreneurship (#26) - **\$286.9M**

2.5.1 Competitive Products Development

2.5.2 Farm Roads Rehabilitation Project

2.5.3 Production Incentive Programme

2.6.2 Oversee management of zoo

2.8.3 Intellectual property integration

2.8.1 ACP Bridging Project

2.5.4 Farmer Training

Scenic Avenues

2.8 Agro-Industry Development (#27) - \$286.9M

2.5 Agricultural Extension Services (#24) - \$2.6B

2.6 Management of Public Gardens & Zoos (#25) - \$185.5M

2.6.1 Conservation and maintenance of biodiversity in Public Gardens and

- 2.1.1 Canine Detection Initiative
- 2.1.2 Frosty Pod Rot Mgmt. Project
- 2.1.3 Surveillance and Mgmt.
- 2.1.4 Insemination services
- 2.1.5 Land Mgmt. Services
- 2.2.1 RDD Cassava Project Grow
- 2.2.2 Bodles Rehabilitation Project
- 2.3.1 Irrigation Projects: EVADP & SPAD
- 2.3.2 Feasibility Studies
 2.3.3 Rehabilitation of irrigation infrastructure
- 2.4.1 Marine Fisheries Development
- 2.4.2 Aquaculture Development
- 2.4.3 Registration and licensing of fishers
- Increased diversification and marketability of agricultural outputs
- Five new industries established
- Adequate availability, access to and utilisation of food to meet demand
- New Agro-parks and Agro-Economic Zones

2.7.1 Agribusiness training/scholarships for youth

2.8.2 Production and productivity – traditional export crops

- Farmers trained in best practices & techniques
- 5. % increase in agricultural production to meet targeted markets
- 6. Decrease in select products under the food import bill
- . % contribution of the fisheries industry to GDP
- 8. # of agricultural enterprises using IP legislation to access markets
- 9. % arable lands in production
- 10. % youth trained/benefitted from interventions that remain in agriculture/agribusiness
- 11. # of agro-parks and agro-zones established and operational
- 12. % increase in export crops (new and traditional)
- 13. Reduction/ maintenance of select pests, disease and pathogens in plants, animals and/or food

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1. Executive Summary

1.1 Overview

On October 1, 2020, the Ministry split from the Ministry of Industry, Commerce, Agriculture and Fisheries to be become the new Ministry of Agriculture and Fisheries (MOAF). The main focus of this new Ministry of Agriculture and Fisheries (MOAF) is to be the driver of the production of primary agricultural produce, livestock and fisheries to widen the supply chains, and to integrate production up the value chain. This will facilitate public value and full commercialization of outputs of the agriculture sector.

The Ministry oversees a portfolio of twenty-two (22) divisions, eight (8) portfolio bodies that are partially/fully funded through the consolidated fund, four (4) statutory bodies, and nine (9) public investment projects, which provide important services to the agriculture sector as well as the organizations that work to promote growth with the sector. These services are implemented through two (2) budget programmes and ten (10) sub-programmes under five (5) medium term priority policies.

With the advent of the impacts of COVID-19, the Ministry revisited its **medium term priority policies** and investigated its targets under its **two (2) budget programmes** and **nine (9) public investment projects** to implement revised and/or new initiatives geared towards this new economic landscape. Key to this landscape was **food security and sustainability**. This led to the focus on the following priority initiatives:

- 1. Stimulus package in Response to COVID-19 for Agriculture
- 2. Additional support to the Production Incentive Programme
- 3. Fisheries Development
- 4. On-going transformation MOAF's divisions and agencies

As at December 31, 2020, the Ministry expended 46% of its new budget (October – March 2021) with an expenditure of 19% for capital projects. With the advent of Covid 19, many planned activities have slowed as the country experienced major spikes in infections which resulted in stricter regulations being implemented to control the spread of the disease. The Ministry was able to be ON-target for five (5) of the thirteen (13) targeted key performance indicators. The Off-target includes (1) Expenditure as a percentage of budget; (2) % decrease in select products on the food import bill; (3) % contribution of fisheries industry to GDP; (4) # of agricultural enterprises using IP legislations to access markets; (5) % arable lands in agricultural production; (6) % of youths trained/benefitting from intervention that remain in agriculture/agribusiness; (7) # of agro-parks and agro-zones established and operational and (8) % increase in export of crops (new & traditional). This is mainly due to the impact of COVID-19 and the GOJ countermeasures which were compounded by adverse weather conditions.

For the 3rd Quarter for FY2020/21, the *Executive Direction and Administration programme* consists of MOAF's support services; planning, policy and legislative initiatives and the praedial larceny prevention and coordination initiative. The Programme expended \$695.7M that represents 50% of its revised annual budget. It has two sub-programmes namely (1) *Central Administration* and (2) *Policy, Planning and Development*. Of the 32 indicators under the Programme, *twenty-six* (26) were ON TARGET. The ministry has employed several strategies to curb the effects of the pandemic; however we are still faced with issues such as reduction in budgetary support, decreased staff engagement and ICT deficiencies and other restraints.

The overall performance of the development of the Ministry's policy, legislative and planning framework was **ON TRACK**. In light of the Covid-19 Pandemic, the Legal Department seeks to interact with stakeholders by utilizing online platforms for communication. This is in order to minimize delays in feedback from Stakeholders and importantly to ensure that the end of year targets are achieved. A key initiative under this Programme is the Agriculture COVID-19 Recovery Project. The project is geared towards lessening the impacts of COVID-19 and GOJ countermeasures on the Agriculture Sector. In the 3rd quarter, Ministry received approval for the following components:

- Produce buy back programme \$240M (farm produce and eggs)
- Fisheries sector \$143M (Equipment, feed, cold chain logistics)
- Where there was excess small farmer poultry production excess taken off by purveyors
- Incentives being produced for pig farmers \$4M
- Incentives being produced for bee farmers \$5M
- Coffee farmers \$20M
- Rural Youth Employment and Entrepreneurship (RYEEP) programme \$5M

The Ministry is expected to expend all monies within the 4th quarter.

The Agricultural Production, Productivity and Food Security Programme have eight (8) sub-programmes with nine (9) public investment projects. It was granted a revised budget of \$3.6B and \$1.4B for recurrent and capital projects respectively. As at December 31, 2020, MOAF expended 44% and 19% of its recurrent budget and capital project budgets respectively under this programme. The overall performance of this programme is mixed as constraints stemming from the impact of COVID-19 pandemic were still affecting performance of key activities and initiatives.

The *Agricultural Health and Food Safety sub-programme* reflected an expenditure of \$172M that represents 34% of its revised recurrent budget. Of the 18 targets set for this quarter, 12 were ON TARGET. Constraints which affected the sub-programme included; delays in procurement, lack of policy and legislation to protect agricultural lands and insufficient funding for projects, namely, the Frosty Pod Rot Programme. The Frosty Pod Rot Programme activities are still suspended. The canine detection initiative is still suspended due to the impact of COVID-19.

The *Irrigation Services sub-programme* has expended \$372.7M of its approved budget which amounts to 38% of the budget. The five (5) of the public investment projects are under the oversight of the National Irrigation Commission reflecting the Ministry's recognition for farmers to have access to affordable irrigation. The third quarter had subdued performances as procurement and consultancies continued to be affected by the COVID-19 pandemic. The South St. Catherine & Clarendon Agricultural Development Project (SSCCADP), Southern Plains Agricultural Development (SPAD) Project and the Pedro Plains Agricultural Development Project have all missed key milestones due to an inability to procure consultancies for various project deliverables. The production and delivery of water by the National Irrigation Commission various sub-stations have been off target as both key performance indicators – revenue from sales and hectares of land with irrigation – did not achieve quarter targets as a result of lower demand as a result of above average rainfall during the reporting period. It is expected that some of these targets will be transferred to the next financial year.

The *Fisheries Development sub-programme* has an expenditure of \$56.5M representing 39% of the budget. National Fisheries Authority and the Promoting Community Based Climate Fisheries Resilience Project, has 5 of their 7 targets (reported) being ON Track for this quarter. It noteworthy that the tilapia stock experienced an 88% decrease due to flood rains and renovations to broodstock ponds – this may consequently lead to a reduction in the aggregate supply of tilapia (produced in locally) in the subsequent quarter.

Key Performance Indicators associated with the *Agricultural Extension Services sub-programme* were also limited due to the COVID-19 slowdown – most notably seen in the numbers of farm field school trainings. The Production Incentive Programme, had mixed performances as several targeted crops were unable to achieve their targets due unavailability of planting material for select crops; however land preparation targets were met for the selected crops under the programme. The operations of the *Management of Public Gardens and Zoos* rebounded after subpar performance in previous quarters as a result COVID-19 regulations. Since the outbreak the gardens and scenic avenues were closed, reopening was facilitated in the month of June and even then the visitors remained cautious. Propagation at (Castleton and Cinchona Botanical Gardens) and plant sales have improved. All five targets were on track; most notably the number of persons patronizing the gardens as well as the number of plant sales and rentals.

The **Youth Agriculture and Entrepreneurship Development sub-programme** has expended to date \$111.7M which represents 33% of its budget. Given the challenges posed by the Covid 19 pandemic countermeasures and protocols, the Jamaica 4-H Clubs targets for school involvement are not achievable. This sub-programme was redirected its efforts to its online platforms and the needs of the youth in agriculture, their main clientele.

The *Agro-Industry Development sub-programme* saw expenditure of \$67.4M which is 48% of the budget that was funded by GoJ. The major highlights as it included production increases, as there was a boom in production of crops within the Agro-Parks. Similarly the Banana Board and Coconut Industry Board also saw increases in production numbers for bananas, plantains and coconuts produced in the quarter. Furthermore, there were no traces of the Tropical Race 4 (TR4) disease detected. Activities for communication, border security, farm biosecurity, diagnostic and surveillance are on-going.

The Ministry will continue to tackle the underlying strategic issues of the agriultue and fisheries sector with special focus on the recovery of the sector to COVID-19. It is expected that the 4th quarter will end with achievements and a more resilent agriculture sector.

1.2 Summary Performance of the Ministry's Programmes

The Ministry has **two (2) programmes** and **ten (10) sub-programmes** with **thirteen (13)** key performance indicators (KPIs):

	Programme & Budget No.	Key Performance Indictor	STATUS OCT - DEC 2020
1.	Executive Direction and Administration (#001)	Customer satisfaction and retention (customer service rating)	ON
2.		% of targets plans, policies and legislations developed and amended to respond to sector issues and policy directives.	ON
3.		Extent to which the programmes, projects and policies being implemented have had the desired impact on target population	ON
4.		Expenditure as a percentage of budget	OFF
5.	Agricultural Production, Productivity and Food Security	% increase in agricultural production to meet targeted markets	ON
6.	(#181)	% decrease in select products on the food import bill	OFF
7.		% contribution of fisheries industry to GDP	OFF
8.		# of agricultural enterprises using IP legislations to access markets	OFF
9.		% arable lands in agricultural production	OFF
10.		% of youths trained/benefitting from intervention that remain in agriculture/agribusiness	OFF
11.		# of agro-parks and agro-zones established and operational	OFF
12.		% increase in export of crops (new & traditional)	OFF
13.		% reduction/maintenance of select pests, diseases & pathogens in plant, animal and/or food	ON

The Ministry is **ON TRACK** for only five (5) out of the thirteen (13) key performance indicators. This is mainly due to the impact of COVID-19 and the GOJ countermeasures that have

- (1) restricted select activities such as travelling and face to face interactions
- (2) reduction in budget support to non-COVID-19 countermeasure activities
- (3) decrease in production due to reduction in demand in select sectors

Other factors include drought followed by excessive rains that led to destruction of crops or stalling of land preparation activities.

1.2 Summary of Expenditure Report

The revised budget for 2020/21 for both Capital and Recurrent heads of expenditure for the Ministry of Agriculture & Fisheries (MOAF) is \$6,516,613M.

The table below reflects budget and expenditure balances after the splitting of MICAF into MIIC and MOAF. The budget and expenditure depicts budget for the new Ministry – MOAF effective October 2020 as approved by way of the Second Supplementary Estimates

Summary of Budget

	Approved 2020/21			Revised 2020/21 (^{2nd} sup)				
HEAD	Revised Budget (incl. AIA) \$'000	AIA Provision\$'000	Net (AIA) Budget \$'000	Revised Budget \$'000	AIA Provision \$'000	Net (AIA) Budget \$'000	Increase/ Decrease in Budget	% Change
Recurrent	5,017,440	841,746	4,175,694	5,017,440	841,746	4,175,694	0	0%
Capital	1,499,173	0.0	1,499,173	1,499,173	0.0	1,499,173	0	0%
Totals	6,516,613	841,746	5,674,867	6,516,613	841,746	5,674,867	0	0%

Expenditure Summary

For the period October to December 2020, the new Ministry, MOAF, utilised respectively **46%** and **19%** of the revised budget for the Recurrent and Capital heads, an overall utilisation of **40%** for both Recurrent and Capital. Approximately, **87%** of recurrent revenue inflow, Warrant and Appropriations-in-Aid combined, has been committed or expended. The Capital Head has committed or expended **92%** of its revenue inflow.

For the period available funding was approximately \$2,957.1M of which \$2,703.9M was funded from the Consolidated Fund or multi-lateral grants and \$253.9M earned from Appropriations-in-Aid.

HEAD	Approved/Revised Budget	Funding received (Warrant & AIA)	Expenditure & Commitments (October to December)	Expenditure to Warrant/ AIA Rate	Budget Utilization Rate
	\$'000	\$ ′000	\$'000	%	%
Recurrent	4,175,694	2,389,311	2,119,859	89%	51%
Recurrent - AIA	841,746	253,192	173,006	63%	21%

HEAD	Approved/Revised Budget	Funding received (Warrant & AIA)	Expenditure & Commitments (October to December)	Expenditure to Warrant/ AIA Rate	Budget Utilization Rate
	\$'000	\$'000	\$'000	%	%
Capital	1,499,173	314,614	288,754	92%	19%
Total	6,516,613	2,957,117	2,581,619	87%	40%

Appropriations In Aid (AIA)

The AIA collection rate was 30% for the quarter to December 2020 for the new Ministry - MOAF

Head	Approved AIA Budget	AIA Collections (April to September)	AIA Collection Rate
	\$'000	\$'000	%
Recurrent	841,746	253,192	30%

See Appendix for full 3rd quarter expenditure report

2. MOAF's Main Initiatives for FY2020/21

Given the Ministry's and GOJ's strategic priorities, the Economic Growth Agenda "5 in 4" Plan, the National Vision 2030 MTF 2018 -2021, COVID-19 Response and the current state of the agricultural and fisheries sector, MOAF will implement its five (5) medium term priority policies through two (2) programmes and nine (9) public investment project under thirty-four (34) main initiatives:

2.1 Executive Direction and Administration

The Executive Direction and Administration Programme aims to strengthen strategic management across the Ministry of Agriculture and Fisheries in order to enhance governance, management, coordination, integrity and allocation of public resources. The Programme, which reinforces the principles of continuous performance improvement and the enhancement of organisational productivity, commands effective strategic management by the executive in directing effective policy implementation and adoption; planning; operations management and linking operational and tactical decisions. Through this programme, the executive controls and directs people and resources to deliver organisational objectives and results in a cost-efficient way with due regard to risks and opportunities, as well as the creation of public value. The programme is therefore driven by effectiveness in the implementation of key policies, plans and projects, supported by robust systems, processes and procedures that ensure that the organisation is satisfactorily progressing towards the achievement of its mission, goals and strategic objectives. A key tenet of the programme is also the evaluation of outcomes to assess the relevance, feasibility, effectiveness and consistency of the organisational strategy that informs how effectively resources are being utilised to produce desired results.

PROGRAMME OBJECTIVE: To improve the effectiveness of the implementation of key policies, projects

and administrative services that support organisational strategies to advance the

achievement of the organisation's goals and objectives.

SUB-PROGRAMME: (1) Central Direction

(2) Policy, Planning and Development

BUDGET: \$2,511.947M EXPENDITURE TO DATE: \$856.87M (34%)

Intended	Performance	Annual Target	Oct -Dec 2020	Quarter	Year To Date
Results	Indicator		Target	Performance	e Performance
SUB-	001/01 Central Adm	ninistration			
PROGRAMME:					
OBJECTIVE:		, -	human, organizational ar	nd institutional ca	pabilities of the
	organization to supp	port the delivery of resu		1	
BUDGET (B):	\$1.4B	EXPENDITU	IRE TO DATE (ETD):		\$695.685M (50%)
		Initiative 1: Finan	cial Management		
	B: \$47.39M	ETD: \$16.796M (35%)) Achievement: 3 οι	ut of 4 targets	
Management	Expenditure as a	> 97% for recurrent	At least 50%	New Ministry	Recurrent –
of Budget	% of Budget	> 80% for projects		effective Sept 1	
(allocation and				2020. Revised	budget
expenditure)			budget in effect 86.7% of warrant		
				Oct 2020 for ne	allocated/
				ministry.	collected
				Recurrent – 46	9%

Intended Results	Performance Indicator	Annual Target	Oct -Dec 2020 Target	Quarter Performance	Year To Date Performance
			.g cc	of budget 86.7% of warrant allocated/AIA collected	Capital – 19% of budget 92% received
				Capital – 19% of budget 92% on warrant	ON
Management of Budget	# of days taken in submitting budget for approval	Within deadline	N/A	Extension was given due to glitches in systems	OFF
Management of Budget (allocation and expenditure)	Average time taken for client to receive payment	10 days	10 Days	Not met. ¹	ON
Management of Budget (allocation and expenditure)	# of financial reports submitted within stipulated deadlines	12	3	1	7 ON
	B: \$4.981M		Oversight and Support) Achievement: 2 out o	of a targets	
			lic Relations and Comm		
Communicatio n plan	Timely implantation of the communication plan	140 speeches 140 new releases 180 media coverage 52 radio programmes social media – 50000 hits and 1800 posts 60 graphic designs 800 photos 4 publications 8 media briefing 8 event campaigns	40 speeches 40 news releases 50 media coverage 13 radio programmes social media – 15000 and 150 posts 40 graphic designs 180 photographs 2 publications 1 media briefing	16 speeches 40 news releases 50 media coverage 9 radio programmes Social media 306 posts 158,323 hits 54 graphic designs 138 photograph	72 speeches 99 releases 79 media coverage 36 radio programmes Social media 187,448 and 1,104 posts 94 designs 238 photographs 1 publishing 1 media briefing ON

¹ Separation of ministries in October has delayed n the timely processing of some claims due to adequacy of funds transferred from MICAF, unavailability of accounting software as well as delayed funding in October. Unprocessed bills under MICAF delayed as funding were not transferred to new ministries

Intended	Performance Indicator	Annual Target	Oct -Dec 2020	Quarter	Year To Date
Results		tive as Usuasaa Dasasuusa	Target	Performance	Performance
	B: \$78.298M	tive 2: Human Resource ETD: 22.022M (37.7%			
Improved customer service delivery	Customer Satisfaction rating External Assessment	≥65%	60%	74%	ОИ
	Internal Assessment	≥80%	80%	77.1%	
Staff Training needs identified and plan developed	% of targeted training facilitated or delegated	50%	50%	77% 7 staff members trained for the period	138 members of staff trained
Rationalization /transformed entities of MICAF	# of modernized initiatives implemented	4	1	Draft report on proposed organizational structure and Job descriptions submitted	ON
		iative 3: Administration			
	B: \$105.698M	ETD: \$72.773M (69%			1
Efficient procurement of goods and services	% procurement completed with standards guidelines	80% of procurement requested completed	80%	72%	ON
Efficient procurement of goods and services	Value of goods and services procured	As needed	N/A	45.3M	222.6M ON
Efficient procurement of goods and services	% of procurement done through e- procurement	>10%	5	6	12 ON
Facilities equipment support and maintenance system	# of equipment maintenance inspections conducted	12	3	3	9 ON
		tive 4: Information Tech			
	B: \$20.336M		Achievement: 2 out		
Information management services	% of resolution of customer services issues	80%	80%	70%	ON

Intended Results	Performance Indicator	Annual Target	Oct -Dec 2020 Target	Quarter Performance	Year To Date Performance
Network	% adherence to	80%	80%	65%	ON
management	system	0070	0070	05/0	
management	maintenance				
	schedule				
	Schedole	Initiative c: Administr	ation of Internal Audit		
	B: \$30.698M	ETD: \$10.516M (34%		ut of 1 targets	
Internal	# of internal	20	4	-	ON
Auditing	audits		·		
services					
	Ini	tiative 6: Proiect Mana	gement and Coordinatio	n	
) Achievement: o out of		
Programme	# of initiatives	As recorded			
Management	that are behind	>8o% on target or	0	7 out of 10	OFF
and Monitoring	schedule/behind	ahead		projects behind	
	target on ahead			schedule due to	
	of target			COVID-19 and	
	complete and			GOJ	
	incomplete			countermeasures	
	D. 44 400M		cal Support Services	-f. towarts	
Regional and	B: 11.498M Value of	ETD: \$1.645M (149 \$156.3M	6) Achievement: 1 out of \$156.3M	N/A	\$153.7M
international	payment of	\$150.3IVI	\$150.31	IN/A	\$153./IVI
Partnerships	membership fees				ON
strengthened	and contributions				0.1
Strengthened	to regional and				
	international				
	organisations				
	Ini		OVID-19 Recovery Projec		
	B: \$937.233B	ETD: \$494.438M (53	3%) Achievement: o out	of 5 targets	T
Resilience of	Value of produce				\$120M spent
the Agricultural	purchase via buy				for 2M Kg of
sector	back activity	\$240	\$240M	As requested	products
increased					ON
Resilience of	Support to				011
the Agricultural	fisheries sub-		Procurement of goods	Goods in the	
sector	sector	\$143M	(Equipment, feed,	process of	
increased			cold chain logistics)	procurement	ON
Resilience of	Subsidies on				\$13.1M spent
the Agricultural	select products				on eggs pork
sector				Subsidies for	and produce
increased		\$9M		eggs, poultry,	for juice
				pork and honey	production
		1	1		
					ON:
Paciliance of	Support to				ON tarMon
	Support to	#10M on coods			\$35M on
the Agricultural	Production	\$10M on seeds,	\$10M on seeds	NIA	\$35M on seeds under
Resilience of the Agricultural sector increased		\$10M on seeds, fertilizer and other inputs	\$10M on seeds fertilizer and inputs	N/A	\$35M on

Intended	Performance	Annual Target	Oct -Dec 2020	Quarter	Year To Date
Results	Indicator		Target	Performance	Performance
Resilience of	Other support to			Support to coffee	
the Agricultural	select subsectors			farmers (\$20M)	
sector	or stakeholders			and the Rural	
increased		As requested	As requested	Youth	
				Employment and	
				Entrepeneurship	
				(\$5M)	

Corporate Services

- Lack of feedback from the Transformation Unit of the MOF on transformation projects which has caused delays
- Some difficulty is being experienced with setting-up meetings of the planned transformation projects with respect to availability of meeting rooms and Committee Leads. This has created some delays.
- There is no designated budget for the Modernization Programme and this will have serious implications for the effective implementation of the transformation projects.
- The required resources for ICT have not been funded by the GOJ for several years now. This has implications for connectivity and secure monitoring of ICT resources

Intended Results	Performance Indicator	Annual Target	Oct – Dec 2020 Target	Quarter Performance	Year To Date Performance
SUB-	001/02 Policy, Planni	ng and Developme			
PROGRAMME:					
OBJECTIVE:	To improve the efficie	ncy and effectivene	ess of initiatives in acl	nieving organisationa	l targets, goals and
	objectives				
BUDGET:	\$148.863M	EXPENDITURE	\$56.537.30M (38%)		
		TO DATE:			
			n & Performance Ma		
			6) Achievement: 2		ı
Quarterly &	% of quarterly	100%	25%	25%	75%
Annual progress	reports and annual			2nd qtr. perf. rep.	3 out of 4 reports
& performance	reports submitted	4 -		submitted within	submitted within
reports	within required	3 quarterly		deadline	deadline
·	timeframe	performance		deadine	
		report and 1			ON
		annual report			
		submitted with			
		deadline			
<u> </u>	, c 1		N1/A	D : 114045	211
Strategic Business and	# of plans completed within	2 — SBP and OP	N/A	Revised MOAF SBP and OP due	ON
Operational Plan	agreed time frame				
Operational Fian		 	l //Division: Legal Uni	to separation	
Legal Advice	# of acts reviewed	'		ς bills²	ON
Legal Advice		14	5	2 Orders ³	ON
	within specified			2 Orders	
	timelines				
			cy and Planning		
			%) Achievement:		
		· · · · · ·	/Division: Policy Uni	t	T
Policies and	# of policies being	2	2	1	ON
Approved	implemented				
Action Plans	# of policies being	1	N/A	N/A	Eval ongoing for
	actively evaluated				Nat'l Plant Health
					Policy
					ON

² These bills were: Plant Quarantine Act, Agro-Investment Corporation (Amendment) Act, The Tobacco Industry Regulations (Validation and Indemnity) (Repeal) Act.

³ The orders were as follows: The Spring Garden (irrigation Area) Order 2020 and the Colbeck (irrigation Area) Order, 2020

Intended Results	Performance	Annual Target	Oct – Dec 2020	Quarter	Year To Date
	Indicator		Target	Performance	Performance
Cabinet Documents	# of draft policy submitted to cabinet	4	1	3 submissions were produced ⁴	5 cabinet sub & 3 notes produced ⁵ ON
	# of project proposals/studies prepared during the period	3	1	No proposals prepared during period	2 project proposals developed Mapping & soil fertility project concept -Development of the detailed Soil Mapping & Fertility project proposal
					- Bamboo Demonstration Facility project proposal drafted ON
	Initiative	3: Stakeholder En	gagement and Partr	nerships	
			Achievement: - 3 o		
	Implementing Entity: P	raedial Larceny P	revention and Coord	inating Unit (PLPCU)
Training and technical assistance	# of specialized trainings conducted	4 trainings benefitting ≥100 persons	1 training session benefitting ≥25 persons	1 training session held benefitting 50 persons	2 trainings benefitting 64 persons
					ON
	# of farm visited and security assessments	24 farm visits and 12 security assessments	6 farm visits and 3 security assessments	1536 farm visits and 2 security assessments conducted (64 animals recovered)	3,102 farm visits conducted 5 security assessments ON
	# of intelligence –led police operations	24 operations	2 per month	No operations conducted 6 animals were recovered 36 incidents were reported	3 operations conducted 64 animals were recovered

⁴ Cabinet submissions were as follows: Approval for the Purchase of the Christiana Potato growers Property in Christiana, Manchester By the Rural Agricultural Development Authority for review by the Land Acquisition Review Committee (LARC), Privatisation of the Jamaica Exotic Flavours and Essences Company Limited and Appointment of the Board of Directors for the Jamaica Exotic Flavours and Essences Company Limited

⁵ Privatisation of the Jamaica Exotic Flavours and Essences Company Limited, No Objection Letter to Ministry of Foreign affairs and Foreign Trade re: draft Cabinet submission "Ratification of the Treaty on Prohibition of Nuclear Weapons," Privatisation of Commercial Assets of the Cocoa Industry Board (CIB)-Status Update, Privatisation of agricultural Marketing Corporation (AMC) Complex-Feasibility Study, Jamaica's Hosting of Made in Americas Global Services Summit, October 2021 and Note National Export-Import Bank of Jamaica Annual Report for FY 2019/2020

Intended Results	Performance	Annual Target	Oct – Dec 2020	Quarter	Year To Date
	Indicator		Target	Performance	Performance
	# of public	3 parish	>1	3 PEs -	13 PEs -
	education activities	seminar		1 virtual town hall	8 sensitization
	undertaken	Essay		was held	session
		competition		targeting goat	conducted ⁷
		2 radio PSA		farmers	
					Essay and Jingle
				Essay and jingle	competition
				competition	launched
				launched ⁶	
					2 radio PSA
				radio PSA was	developed and
				developed and	aired
				scheduled to air	
				between	2 radio interviews
				December 2020	conducted
				and January 2021	
					ON

Constraints and Mitigation Measures

PLPCU:

- For the reporting period, the Unit continued to carry out a number of its activities virtually.
- The enforcement activities are only reflective of some policing divisions.

Legal:

- Delays in receipt of comments on draft Cabinet Submission from key Stakeholders, including the AGC, CPC, Legal reform (where applicable). Will set defined timeline within which to receive comments for future consultations
- Delays were experienced in the issuance of the draft Bills by the CPC for consideration after drafting instructions were issued. Send timely follow-up letters to the CPC for future issuance
- Delays in receiving a scheduled date from the Cabinet Office for the Legislation Committee to review final draft Bills submitted for consideration. Send timely follow up with Cabinet Secretary for date to be scheduled;
- After Bills have been tabled in the House, there may be delays in the commencement of the debate in respect of same Request Ministerial intervention to communicate with the Leader of Government Business;

EPD:

• Budgetary support was reduced due to the re-allocation of budget to covid-19 support activities.

⁶ Submission deadline is January 31, 2021 to facilitate the awards ceremony by the end of fourth quarter.

⁷ Breakdown for the sessions held are as follows: 2 virtual town hall meetings, 6 farmers sensitization and 5 radio interviews

2.2 Agricultural Production, Productivity and Food Security

The Ministry recognizes that to optimize production and productivity across the agriculture and fisheries sector, implementation of market-driven research for select crops, livestock and fisheries should be prioritize and given concentrated funding.

The agricultural production, productivity and food security programme focuses on the increase in domestic production (food and nutrition security); export production (tourism, diaspora and CARICOM), targeted niche markets and industrial production (local inputs to manufacturing) through research, access to finance; access to key infrastructure such as irrigated lands, processing facilities and farm roads; marketing information, training in good agricultural and manufacturing practices, incentives and the formation of public-private partnerships. It is the promotion of the production and productivity of select crops/livestock which are categorized in terms of their value-added and export potential, import substitution and commodity profile within the context of adaptability to climate smart management and agronomic practices.

PROGRAMME OBJECTIVE: To increase agricultural production by at least 15% to meet domestic, export and

manufacturing input demand by 2024

SUB-PROGRAMME: (1) Agricultural Health and Food Safety

(2) Agricultural Research & Development

(3) Irrigation Services

(4) Fisheries Development

(5) Agricultural Extension Service

(6) Management of Zoos and Gardens

(7) Youth in Agriculture and Entrepreneurship

(8) Agro-Industry

BUDGET: \$3.6B (Recurrent) **EXPENDITURE TO DATE:** \$1.5B (44%) \$288.754M (19%)

\$1.49B (Capital Projects)

% of illegal imports

detected

Results

Increase

adherence to

plant health,

animal health,

Intended	Performance Indicator	Annual	Oct – De	С	Quarter	Year To Date	
Results		Target	2020		Performance	Performance	
			Target				
SUB-	181/20 Agricultural Health	and Food Safety					
PROGRAMME:							
OBJECTIVE:	 To reduce biological risk 	from plant and p	lant by-product	s, ani	imal and animal by-p	roducts, and food	
	To increase access of loc	cal industries to t	argeted export n	narke	ets		
BUDGET (B):	\$503.215M	EXPENDI	TURE TO	\$ 17	72.469(34%)		
		DATE (ET	O):				
	Initiative 1: Canine Detection Initiative						
Achievement: - o out of 1 targets							
	Implementing Entity: Plant Quarantine & Produce Inspection Branch						
Intended	Performance Indicator	Annual Target	Oct - Dec 20	020	Quarter	Year To Date	

Canine Unit

operational

timeframe

within agreed

Target

TBD

Performance

Bilateral Canine

agreement with

The Second

Programme

training

Performance

OFF

Intended Results	Performance Indicator	Annual Target	Oct — Dec 2020 Target	Quarter Performance	Year To Date Performance
and food safety				Mexico is currently on hold due to impact of the COVID 19 which prevent physical training of Officers and Canine ⁸	
			nce and Managem	ent	
	Achi Implementing Entit	evement: - 16 out		tion Dranch	
Increase adherence to plant health, animal health,	# of pest risk analyses/ risk assessment conducted	4 pest risk	1 pest risk analysis	9 preliminary pest risk assessments conducted	25 preliminary pest risk assessment conducted
and food safety		5 market access reports	1market access reports 2 field ID sheet	NONE	3 field ID Sheets and 7 Market access proposals prepared.
Increase adherence to plant health, animal health, and food safety	# of inspection and certification for import/export according to international Standards	1,600 imports 1,200 import permits for fresh produce	500 imports goo imports on fresh produce	556 imports 1,000 imports on fresh produce	1,437 imports 2,960 imports on fresh produce
,		95% compliant export	1,400 exports	2,124 exports	ON 3,167 exports
		1,500 E-physto certificates		653 E-physto	1,947E-physo
					ON
Increase adherence to plant health, animal health, and food safety	# of off-site fumigation services	8o fumigations	25 Fumigations	30 Fumigations	79 fumigations ON

 $^{^{\}rm 8}$ Timeline to be revised due to impact of COVID 19. No set timeline

Intended Results	Performance Indicator	Annual Target	Oct — Dec 2020 Target	Quarter Performance	Year To Date Performance
Increase adherence to plant health, animal health, and food safety	Disease free status and pest free status for select disease and plant pests respectively	Mediterranean fruit Fly surveillance conducted CBS containment	Continued surveillance of disease	Continued surveillance of disease Surveillance conducted in affected areas of Clarendon and Manchester	ON
Development of the Mango industry	% increase in export of mangoes to USA	TBD	complete 2 workshops and registration process for mango export continued monitoring of fruit fly traps	 Two (2) workshops completed, Six (6) farmers and one (1) export registered Traps monitored to observe fruit fly population 	OFF
Intended	Performance Indicator	Annual Target	nary Services Division Oct – Dec 2020	Quarter	Year To Date
Results	renormance mulcator	Aiiiidai Taiget	Target	Performance	Performance
Increased adherence to pant health and animal health, and food safety	% of human population reported with zoonotic and animal product related illness	<0.1%	<0.1%	<0.1%	<0.1% ON
standards	# of lab tests conducted for food borne diseases – microbiology/ residue lab	6,000 microbiology	1560 microbiology	1821 microbiology	5391 microbiology
		6oo residue	6o residue	635 residue	1583 residue ON
	# of import permit issued	10,000	1250	4143	10,989 ON
	# of animal quarantined	50	5	23	35 ON
	# of Animal tagged under NAITS	8,000	1250	3918	10,108 ON

Intended Results	Performance Indicator	Annual Target	Oct – Dec	Quarter Performance	Year To Date Performance
		1951	Target		
Increase access	# of animals inseminated/	3000	3000	2657	3657
to markets	access to semen				ON
	# of health certificates	700	150	413	1029
	issued for exports				ON
		-	Management Projec	t	
	Act Implementing Entit	nievement: - o out		tion Branch	
Reduce the	# acres of disease	600 Acres in	200 acres of	320 acres of	OFF
incidence of	management strategies	Clarendon	cocoa trees	infected plants	011
Frosty Pod Rot	employed in cocoa field in		pruned, strip	pruned and	
Disease	select parishes	1,000 acres in	and sprayed	'	
Disease	select parisiles	St. Mary	and sprayed	stripped	
		,		resulting in 155 farmers	
5 1 .1				benefitting	
Reduce the	# of cocoa growing	All cocoa		No physical	OFF
incidence of	districts sensitized about	growing		sensitization	
Frosty Pod Rot	the identification and	districts		session due to	
Disease	management of the	sensitized		Covid 19	
	disease				
		t ive 4: Land Manag			
		nievement: - o out	and Management	Division	
To minimize the	# of land use change	120	30	4 enquires were	24 reports were
conversion of	requests (retention of	120	J.	reviewed	completed
agricultural land	arable lands for			3 appeals for	
for non-	agricultural uses)			change of use	OFF
				were conducted	
agricultural uses	# of lab rangets	45.5		E0 K0 = 5 m -	055
To minimize the	# of lab reports completed on soil	120		50 reports completed and	OFF
conversion of	samples			submitted from	
agricultural land	Samples			169 soil samples	
for non-				were taken and	
agricultural uses				were	
				#206.050	
				\$296,050 revenue was	
				collected	
Constraints:	<u> </u>		I		l

VSD:

Continued heightened surveillance activities due to the on-going global threat of African Swine Fever (ASF). The VSD continues to be on high alert and has heightened surveillance both at ports of entry and at the field level. The VSD continues to work along with its stakeholders to increase public awareness about the disease and safeguard measures need to minimize the risk of entry into Jamaica.

PQ/PI

- Lengthy procurement process delays execution of Branch activities.
- Inadequate Human Resources affected the efficient execution of activities.
- The lengthened procurement process for the Frosty Pod Rot Project items and a delay in awarding the Pruning and Stripping Contract for the Frosty Pod Rot Management Project caused a delay in the implementation of management strategies.
- Insufficient skilled Contractual Workers for the Frosty Pod Rot Project also presented a delay in implementing the management strategies for the disease.

Mitigation measures:

VSD:

• Enhancement of early warning system to detect any potential threat of entry of exotic disease in an effort to be able to apply emergency measures within immediately upon detection of any disease

PQ/PI:

• Implementation of the recommendations from the Branch Restructuring Proposal

Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
SUB-PROGRAMME:	181/21 Agricultural I	Research and D			
OBJECTIVE:	To increase the acces	ss of new and to	echnologies in	creasing climate resilienc	ce, production and
BUDGET (B):	\$214.449M	EXPENDIT DATE (ETI		\$77.319M (36%)	
		e 1: Resilient P evements: 4 ou	_		
	Implementin	g Entity : Resea	arch and Deve	lopment	
Increased productivity of select crops	# of evaluation production and supply crop varieties with desirable1	2	1	4 (strawberries, ginger, sweet potato and irish potato)	ON
	# of technologies to conserve and utilize plant genetic resources food and agriculture.	1	1	2 seed production and evaluation systems	ON
Plant protection and Apiculture/Epidemiology and surveillance	# of technologies that mitigate crop loss that support the use of	1	1	9 (Pesticide evaluation trials)	ON 9 products under evaluation

Intended Results	Performance	Annual	Oct - Dec	Quarter	Year To Date			
miceriaea Resorts	Indicator	Target	2020	Performance	Performance			
	marcator	ranget	Target	remonnance	1 ciroimanee			
	integrated pest		rarget					
	management to							
	advance food							
	security and							
	safety							
	# of surveillance	1		3 reports	ON			
	strategies	-		generated (beet	8 reports			
	implemented to				generated			
	monitor and			armyworm pest	generatea			
	assess pest			forecasting)				
	prevalence of							
	select prominent							
	pests.							
	% increase in	2	2		OFF			
	stakeholders	-	_		5. .			
Plant protection and	accessing							
Apiculture/Epidemiology	beekeeping							
and surveillance	training in best							
	practices							
Initiative 2: Livestock Research								
	Ach	ievements: 1 ou	ut of 2 targets					
	IMPLEMENTII	NG ENTITY: Res	search and Develo	pment				
Livestock research and	# of technologies	1	0	increased	ON			
improvement/Animal	that enhance the			utilization of				
and breeding Husbandry	conservation and			artificial				
	utilization of			insemination and				
	livestock genetic			measurement of				
	resources with			breeding and				
	relabel traits			performance				
				parameters				
				maintained of				
				different species				
				of livestock				
	# of technologies	1	0	0	OFF			
	that enhance the							
	conservation and							
	utilization of local							
	fodder resources							
	as drought							
	mitigation							
المادامة	strategies	of Bosparch Com	tros (Rodios Bad	walanmant Brais st				
	ve 2: Rehabilitation o \$126.288M ETD: \$7							
D.			search and Develo					
Animal Nutrition		Animal	Delivery of	No Activity –	OFF			
Laboratory Equipment	Animal Nutrition	Nutrition	final pieces of	Supplier written	Procurement			
Laboratory Equipment	Laboratory	Laboratory	equipment	to as delivery	delays affected			
	Equipment	Equipment	completed	should have been	project.			
	delivered	4-14-11-01-0		completed in	Completion			
				13p.0000				

Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
				April, 2020	
Upgraded Irrigation System	Domestic Well commissioned Rehabilitation of Bodles Irrigation System commenced Domestic pipeline Network and Storage commenced	Upgraded Irrigation System	Facilitate Bidders for site visits and participate in evaluation exercise	Site visits facilitated. Evaluation team and exercise in progress	OFF Delivery set for June 2021
Renovation of Animal Nutrition Laboratory	Animal Nutrition Laboratory completed	Renovation of Animal Nutrition Laboratory	Animal Nutrition Laboratory renovated	Renovation of Animal Nutrition Lab 25% completed	ON Installation planned 2021
Barb Wire fencing and drain covering for Cattle Barn	Barb wire fencing and drain covering for Cattle Barn erected by Qtr. 2		Complete Barb wire fencing and drain covering for Cattle Barn	Completed	ON Defects Liability Period
Security Access Upgrade to Bio-Control Lab	Security Access Upgrade to Bio- Control Lab in Otr. 2		Complete Security Access Upgrade to Bio-Control Lab	Completed	ON

Constraints and Mitigation Measures:

Bodles Redevelopment Project

- Some Contract implementation time extended
- Procurement issues escalated to Steering Committee and Permanent Secretary
- Ongoing dialog with PU and FPMD to resolve issues
- Ongoing dialog with suppliers to speed up deliveries

Research & Development

• COVID 19 Protocols continued to be instituted to protect staff and visitors to the station. There were no reported cases of COVID in the work environment during the quarter. Staff was accommodated during the period with flexi work from home agreements as staff with children needed to facilitate online classes when schools reopened with an online modality. This work from home arrangement ended on November 30, 2020. There were concerns that such an arrangement would have impacted the Division's output. This was adequately managed and monitored with minimal impact on productivity. The Division

Intended Results	Performance	Annual	Oct - Dec	Quarter	Year To Date
	Indicator	Target	2020	Performance	Performance
			Target		

engaged in more online modalities for meetings and seminars during the period.

- AIA collections were still off target. The delayed start due to COVID 19 had set back the Division's capacity to earn AIA as projected in the first quarter.
- Travelling by the Plant Protection and Apiculture units which provide technical field support to RADA under the Plant Wise
 Programme and Surveillance for bee pests and diseases respectively were severely curtailed due to severe cuts in upkeep and
 mileage allocations. These units continued to operate without the requisite funding to support these activities. With a focus
 more on online training.
- Restructuring of the Division is urgently needed to address improved service delivery. Focus for the fourth quarter will on a review of internal policies and business processes of the Division. Support to be provided by the Customer Service unit

Intended Results	Performan ce Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance				
SUB- PROGRAMME:	181/22 Irrigati	on Services							
OBJECTIVE:	To increase the	access of irrigation	water across the island	d					
BUDGET (B):	\$975.820M	EXPENDITURE TO	· · · · · · · · · · · · · · · · · · ·	\$372.781M (38%)					
INITIATIVE 1: Rehabilitation of Irrigation Infrastructure									
B: \$21.0M ETD: \$6.0M (29%) Achievements: 2 out of 8 targets IMPLEMENTING ENTITY: National Irrigation Commission									
Intended Results	Performanc	Annual Target	Oct - Dec 2020	Quarter	Year To Date				
intended Resorts	e Indicator	Aimodi rangee	Target	Performance	Performance				
Irrigation Water	Volume of	60.93 million	15.23 million cubic	5.95 million cubic	ON				
Produced (NIC	Irrigation	cubic metres	metres (m ₃)	metres (m ₃)					
Regular)	Water Produced: NIC	(m ₃)	_	-					
Irrigation Water Produced (Monymusk)	Volume of Irrigation Water Produced:	2.09 million cubic metres (m3)	o.52 million cubic metres (m3)	o.o million cubic metres (m ₃)	OFF				
Irrigation Water Delivered (NIC Regular)	Volume of Irrigation Water Delivered: NIC	47.6 million cubic metres (m3)	11.91 million cubic metres (m3)	4.48 million cubic metres (m3)	OFF Increased Rainfall				
Irrigation Water Delivered (Monymusk)	Volume of Irrigation Water Delivered: Monymusk	1.08 million cubic metres (m ₃)	o.27 million cubic metres (m3)	o.o million cubic metres (m ₃)	OFF Increased Rainfall				
Water sales	Value of	\$581.02 million	\$145.26 million	\$97.9 million	ON				
revenue-NIC	water sales	_			Reduced Demand				
(Million \$)	(Million \$)								
Water sales revenue- Monymusk (Million \$)	Value of water sales (Million \$)	\$5.4 million	\$1.35 million	\$0.0 million	OFF No Demand				
Customer Base	Number of active farmers being served	3,332	3,243	2,993	OFF				
Service area with irrigation	Number of hectares being serviced with irrigation	9,482	9,300	8,697	OFF				

Intended Results	Performan ce Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
	INITIA	TIVE 2: Pedro Plains	Agricultural Develo	oment Project	
			: \$M (%) Achieveme		
			Y : National Irrigation (Commission	
Intended Results	Performanc	Annual Target	Oct - Dec 2020	Quarter	Year To Date
	e Indicator		Target	Performance	Performance
Access to irrigation	Project	Project proposal	Intake area, solar	• Grant's	OFF
serviced increased	approval and	and	farm site and	Surveying	
	Land	development	Reservoir I lands	Company	
	acquisition	and submission	identified and	engaged to	
		to PIMSEC for	surveyor engaged	survey lots for	
		approval.		easements up	
		Land acquisition		to Reservoir 2.	
		Preparation of		Groundwork	
		TOR and		commenced	
		advertising of		 Sourcing 	
		Expressions of		funds for pre-	
		Interest for		implementati	
		Cadastral Survey		on activities ⁹	
		of Project area.		• Source	
		-		funding for Implementati	
				on ¹⁰	
Ir	nitiative 3: South	St. Catherine & Clarer	ndon Agricultural Devel	opment Project (SCCAD	OP)
	_		Achievements: o out	-	
			Y: National Irrigation Co		
Intended Results	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date Performance
	Indicator	C) /DA ECIA	Target	Performance	
Access to irrigation	CVA, ESIA	CVRA, ESIA and	Final Designs	The final draft	OFF
serviced increased	and Final	Final Engineering	completed	of the	
	Designs	Designs		Preliminary -	
	Completed	completed.		Report –	
				CVRA,	
				Engineer	
				designs was	
				reviewed	
				• ESIA Report	
				not accepted.	

⁹ Pre-implementation activities include completion of EIA, project documentation for detailed designs, contract preparation etc.

10 Possible funder include mix of financiers (French Treasury, International Banks, Local Banks) guaranteed by the GOJ.

Intended Results	Performan	Annual Target	Oct - Dec 2020	Quarter	Year To Date
	ce		Target	Performance	Performance
	Indicator				
				Amendment	
				of contract to	
				Feb 2020	
				• Extension of	
				the Project	
				Manager's	
				contract to	
				Jan 31, 2021.	
				• Revised Draft	
				Detailed	
				Design Report	
				(DDDR)	
				submitted	
				Dec. 31, 2020	
				for review and	
				acceptance.	
				• Extension of	
				the Grant	
				Agreement to	
				June 30, 2021	
				to complete	
				the RINA	
				Contract	
				submitted	
	Init	iative 4: South Plains	Agricultural Developm	ent Project	
			(10%) Achievements:		
Intended Decults	Performance		Y: National Irrigation Co Oct - Dec 2020	ommission Quarter	Year To Date
Intended Results	Indicator	Annual Target	Target	Performance	Performance
Access to irrigation	Increased #	Rehabilitate/Con	Complete final	Well Drilling	OFF
serviced increased	of hectares	struct Irrigation	Well designs	Activities	OH
Serviceu ilicreaseu	under	Schemes at	110	completed at	
	irrigated	Amity		Well # 3R, with	
	agriculture	Hall/Bridge Pen		yield testing showing results	
	agriculture	and Parnassus		of 11,500m ³ /day	
		allu Falliassus		Rig mobilized to	
				Windsor Lodge	
				#8R Well on	
				Oct.17 & reached contact depth of	
				300 ft. on Dec 22.	
				Plumbness &	
				Alignment, &	
				Well Casing activities	
				completed during	
				week of Dec 21st.	

Intended Results	Performan ce Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance				
Initiative 5: Essex Valley Agricultural Development Project B: \$501.758M ETD: \$125.455M (25%) Achievement: -1 out of 5 targets									
	IMPLEMENTINGENTITY: National Irrigation Commission								
To irrigate 700 ha of arable land in Essex Valley	Outcome: # of ha of farm land irrigated	700ha	Final Design of Irrigation System; Tenders issued and returned	Final Design completed; tenders issued	OFF				
To irrigate 700 ha of arable land in Essex Valley	Output: Two wells drilled, 2 well completion reports completed;	December 2020	Drill additional two(2) wells	1 st well abandoned due to technical challenges 2 nd well at Epsom Downs – drilling commenced	OFF				
Improve farm access by increase farm road network	Output: # Km of farm Road established	30 Km of farm Road established	Tenders issued and returned	Tenders issued	OFF				
Increase livelihoods of Essex valley farmers	# of trained farmers in (1) CSA	50 Farmers trained	1 farmer field school workshop, one cluster workshop, 15 persons trained	Not achieved. Covid-19 has restricted the hosting of training sessions.	OFF				
	Output: # of study tours and workshops to improve skills of beneficiaries	2 tours, 7 workshops (FFS, Marketing and CSA)	Inception report work plan & report1	Inception report work plan & report1 received	ON				
	Ir		Infrastructure Deve						
			t: - 3 out of 4 targets						
			Y : National Irrigation (
Access to irrigation serviced increased	Amphibious excavator procured	Amphibious Excavator procured	Prepare specification for equipment, invite bids, evaluate bids	Tender Evaluation Report prepared and progress through the procurement process for review and approval by the PPC	ON				

Intended Results	Performan ce Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
Access to irrigation serviced increased	Hydraulic gates procured and installed	Hydraulic gates procured and installed	Prepare specification for equipment, invite bids, evaluate bids	The project is to be retendered	OFF
Access to irrigation serviced increased	# of metres of canal rehabilitated with HDPE Pipes and reinforced concrete;	Infrastructure rehabilitated.	Prepare specification for equipment, invite bid, evaluate bids and contracting	Approximately 150 meters of declining canal was restored with reinforced concrete and blocks	ON
Access to irrigation serviced increased	Solar PV system installed	Solar PV system installed, tested and commissioned	Prepare specification for equipment, invite bids, evaluate bids	Tender Evaluation Report prepared and progressed through the procurement process to the PPC for review and approval	ON

- The SPADP project was scheduled to commence in April of 2019, however the Project Manager was hired on July
 This resulted in a 4-month delay when compared with the Project Appraisal Document.
- 2. The Project Engineering Designs under SCCADP originally scheduled for completion by June 2019. However, as of September 2020, the designs were not completed. Anticipated date for final designs projected as October 30 2020.
- 3. Well drilling activities off schedule due to delays in Contractor providing the Banker's guarantee. Since then well drilling commenced June 2, 2020. Further exacerbated by a broken cable that caused the drill bit to fall into the aquifer. This has not been retrieved to date. The drillers had to relocate to a new well site, resulting in a 2-month delay. Well drillers have been informed that they must provide an accelerated schedule for the Parnassus site in order to make up for delays and have now implemented a shift system to complete drilling exercise within schedule
- 4. Project was informed by CDB that applications for advances could not be honoured, as the Grant Agreement was silent on the matter of 'advances'. Until this is sorted out it has been agreed that SPADP will apply to the CDB for reimbursements of funds advanced by NIC in respect of PEU/Project Management expenses. SPAD will also submit invoices to CDB for direct payments to contractors and suppliers.
- 5. Delays in procuring Senior Hydrogeologist for Well Drilling, due to inadequate supply of hydrogeological consultants with required experience. Approval of use of Single Source procurement method for Senior Hydrogeologist led to the hiring of an experienced Hydrogeologist.

COVID-19 Impacts and Mitigation:

6. Limits on sizes of gatherings that impact meetings with Stakeholders. Therefore, meetings to be held via online platforms where feasible.

Intended Results	Performan ce Indicator	Annual Target	Oct - Dec 202 Target	Performance	Year To Date Performance
 In the event activities to 		onstruction activitie	es are impacted b	y curfews, a waiver will	be sought to allow these
		with overseas supp	liers re anv disrur	otions in supply chains, t	to determine appropriate
alternatives	•	616.5665 5666		, and an expert and an experience of the	io accerimic appropriate
Intended	Performance	Annual	Oct – Dec	Quarter	Year To Date
Results	Indicator	Target	2020	Performance	Performance
CLID	. O. /oo Fish swiss	Davidania	Target		
SUB- PROGRAMME:	181/23 Fisheries	Development			
OBJECTIVE:	To improve the e	conomic, social an	d ecological value	of capture fisheries & a	aguaculture while
0202011121		ies contribution to			.400001010101111110
BUDGET:	\$145.003M	EXPENDI		64.1M (23%)	
	33.047M	DATE:		15.237M (46%)	
		TIATIVE 1: Registi			
	B: \$54.491N			ents: 1 out of 1 target	
		LEMENTING ENTI	1		
Intended Results	Performance Indicator	Annual	Oct – Dec 2020	Quarter Performance	Year To Date Performance
Increased	# of	Target	Target	5 programmes	ON
compliance	programmes	3	5	implemented ¹¹	014
among fisheries	implemented to			implemented	
•	realize				
and aquaculture stakeholders					
stakenoiders	compliance				
	B: \$51.088M	INITIATIVE 2: Mar		relopment ent: - 2 out of 2 targets	
	•	LEMENTING ENTI			
Intended Results	Performance	Annual	Oct - Dec 2020		Year To Date
	Indicator	Target	Target	Performance	Performance
Improved	% of select	30%	10 %	10%	ON
conservation and	fisheries along		Sea Cucumber	Sea cucumber	
management of	the value chain		adopted	management	
fishery resources	optimised			framework	
,				developed	
	(7 mgmt. plans implemented)			·	
	implemented)				
	Extent to which	50%	20%	20%	ON
	activities were) , , ,			5.1
	implemented to				
	compliance				
	1	1			

¹¹ Fisheries licensing Registration System (FLRS), Monitoring programme, Control Programme, Enforcement and Public Awareness programme.

Intended Results	Performan	Annual Target	Oct - Dec 2020	Quarter	Year To Date		
	ce	7 g c c	Target Performan		Performance		
	Indicator						
			uaculture Develop				
				nts: 2 out of 4 targets			
IMPLEMENTINGENTITY: National Fisheries Authority							
Intended Results	Performance	Annual Target	Oct – Dec 2020	Quarter Performance	Year To Date		
	Indicator		Target		Performance		
Increased benefits	% increase in	2% increase over	250MT	220MT	625.15MT		
and access to	fish	1200MT					
markets from the	production	NAT			ON		
blue economy for	from	915MT					
Jamaicans	aquaculture						
	(Tilapia)						
	% increase of	10%	250,000	55,000	578,000		
	seed stock			331	OFF		
	for tilapia						
Increase	% increase in	10 %	5%	0	OFF		
investment in	acreage of						
aquaculture	aquaculture						
	production						
	% increase in	20%	1 glass eel licence		ON		
	targeted ¹²			issued			
	new and under-						
	utilized						
	fisheries						
	developed						
	within the						
	next five						
	year						
	Initiative 4: Pro	moting Community	Based Climate Fis	heries Resilience Projec	t		
				ts: 2 out of 4 targets			
		PLEMENTINGENTI	TY: National Fisher	ies Authority			
Increase	# and type of	Vehicles			3 vessels:		
investments in	activities	procured to			1. Boat		
aquaculture	completed	perform NFA's			enforceme		
	for	main duties			nt 2. Minibus		
	underutilizati				3. Super duty		
	on				truck		
	fisheries(FAD				3.00		
)						
Increase	# and type of				contracts issued for		
investments in	activities				consultancy services		
aquaculture	completed				OFF		

¹² NFA will be targeting 6 new underdeveloped fisheries by 2024. These include live lobsters, glass eels, Sea cucumber ad off shore pelagic (small and large scale producers)

Intended Results	Performan ce Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
	for underutilizati on fisheries(FAD)				Inception report submitted for survey OFF

NFA:

- For the tilapia seed stock, there was an 88 % decrease due to flood rains and renovation of bloodstock ponds.
- Draft boundary descriptions were delayed due to impacts from COVID-19.
- No increase in acreage of aquaculture production due to flood rains.

Intended	Performance	Annual	Oct – Dec	Quarter	Year To Date			
Results	Indicator	Target	2020 Target	Performance	Performance			
SUB-	181/24 Agricultural Ex	181/24 Agricultural Extension Services						
PROGRAMME:								
OBJECTIVE:	To increase the use of	To increase the use of new and best-fit technologies for climate resilience, production and						
	productivity							
BUDGET:	\$1.22B		JRE TO DATE:	\$687M (56%)				
		ΓΙVE 1: Farm Road						
		TD: \$M (\$0%) Acl						
Laterada d Desalta		ENTITY: Rural Ag			VT- D-+-			
Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020	Quarter Performance	Year To Date Performance			
Increased and	Output: # or km of	Implemented:	Target 10		ON			
sustainable	farm roads		10	13	ON			
	rehabilitated/	Complete: 100						
livelihoods for	maintained							
farmers and								
fishers								
		tive 2: Production						
	B: \$366.417M ETD							
		ENTITY : Rural Ag						
Intended Results	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date			
	Indicator		Target	Performance	Performance			
Increased and	Yams	65 hectares of	7 hectares of	13,400 kg of	ON			
sustainable	# of hectares of sweet yam/yellow	sweet yam rehabilitated/	yellow yam est.	yellow yam procured and				
livelihoods for	sweet yam/yellow yam	established	Anthracnose	distributed to				
farmers and	yanı	Cotabilorica	management	Trelawny, St.				
fishers	% anthracnose	15 hectares of	programme for	Thomas, Portland				
	reduced	yellow yam	70 Ha; 20 field	and St. James				
		rehabilitated/	visits to					
	# of farmers	established	targeted	70 ha treated				
	benefited		parishes ¹³					
		320 farmers		24 field visits				
	#T/Ha	befitted	Procure					
			12,000kg of					
		Increase from 15T/ha to	yellow yam head and 4,700					
		18T/ha	units of					
		101/110	pesticide					
		75% reduction	pesticide					
		in anthracnose						
Increased and	Hot Peppers	50 hectares of	• 500,000 hot	• 468,750				
sustainable	# of hectares of Hot	hot pepper est.	pepper	seedling				
livelihoods for	Pepper		seedlings	distributed				
farmers and	% reduction in mite	10% reduction	distributed	• 37.2 ha est	OFF			
fishers	infestation and	in mite	40 ha of hot	• 2.5 ha of				
	intestation and	infestation and	pepper est.	irrigation				

¹³ Targeted parishes are Hanover, Trelawny, Manchester and St. Ann

Intended Results	Performance Indicator	Annual Target	Oct — Dec 2020 Target	Quarter Performance	Year To Date Performance
	stem rot	stem rot	 3 ha of irrigation system procured 4,200 units of pesticides procured 1 plant nursery (2,000 sqft) repaired 	system procured 5,300 units of pesticides procured 1 plant nursery repaired (2,000 sqft)	
Increased and sustainable livelihoods for farmers and fishers	Cassava # of hectares of Cassava est. # T/ha yield	50 hectares of cassava est. Increase from 18T/ha to 25T/ha	 220,000 cassava sticks procured 2,400 units of pesticides procured 10 sensitizatio ns training via zoom with farmers within the targeted parishes 30 tons of cassava for the agro- processing industry 	 207,000 cassava sticks 1,800 units of pesticides 10 training sessions conducted A total of 32.5 tons reaped and distributed to agro- processors 	OFF
Increased and sustainable livelihoods for farmers and fishers	Pineapple # of hectares of MD2 pineapple # T/ha yields % reduction in phytophthora infestation	7.2 hectares of MD2 pineapple est Increase from 18 to 20 tons per hectare 15% of reduction	• To engage supplier for the procureme nt of two (2) containers (140,000) seedlings • To select beneficiari es within the targeted parishes	 Supplier engaged for the procurement of two (2) containers (140,000) seedlings Beneficiaries selected within the targeted parishes 	ON

Intended Results	Performance Indicator	Annual Target	Oct — Dec 2020 Target	Quarter Performance	Year To Date Performance
			To procure 2,600 units of pesticides	2,600 units of pesticides procured	
Increased and sustainable livelihoods for farmers and fishers	# of hectares of assorted fruits and vegetables est.	250 hectares of assorted fruits and vegetables	5,000 units of assorted fruits and vegetable seeds for all 13 parishes procured 250 hectares of assorted fruits and vegetables est.	 A total 5, 701 units of assorted fruits and vegetable seeds procured and distributed to all parishes A total of 200 hectares of assorted fruits and vegetables establish within the targeted districts within all parishes 	ON
Increased and sustainable livelihoods for farmers and fishers	Dasheen # of hectares of Dasheen #T/ha in yields % reduction in taro leaf hopper infestation	30 hectares of Dasheen increase yields from 18 to 20 tons per hectare 10 – 15% reduction the taro leaf hopper infestation	 145,000 dasheen suckers procured 7 hectares of dasheen est. 3, 600 units of pesticides procured 	A total of 153,000 suckers procured and distributed within the parishes of; Trelawny, Hanover, St. Thomas, St. James and Westmorelan d A total of 9.2 hectares planted	ON
Increased and sustainable livelihoods for farmers and fishers	Ginger # of hectares of ginger est. and treated #T/ha yields % reduction in ginger rhizome rot	60 hectares of ginger est. and treated Increase yields from 14 to 18 T/ha	To treat 40 hectares of ginger against the rhizome rot disease 6,000 units of pesticides	 A total of 40 hectares of ginger treated against the ginger rhizome rot disease A total of 7, 	ON 10-15%

Intended	Performance	Annual	Oct – Dec	Quarter	Year To Date
Results	Indicator	Target	2020 Torrot	Performance	Performance
	disease infestation	reduction in	Target procured	300 units of	
	disease infestation	ginger rhizome	procored	pesticides	
		rot disease		procured and	
		infestation		distributed to	
				the targeted	
				parishes of	
				St. Thomas,	
				St. Elizabeth,	
				Manchester, Clarendon	
				and	
				Manchester	
Increased and	Strawberry	2 hectares	• 8,000	A total of	
sustainable	# of hectares of	established	strawberry	5,600	
livelihoods for	open field		seedlings	seedlings	
farmers and	strawberry within		distributed	procured and	OFF
fishers	the parishes of;		• 2,400 units	distributed	
	Manchester,		of	within the	
	Trelawny, St. Andrew and St.		pesticides	parishes of	
	Mary		procured	St. Mary, Trelwany, St.	
	Ivialy			Andrew and	
				Manchester	
				A total of	
				2,600 units of	
				pesticides	
				procured	
	B: \$806.123M ETD	Initiative 3: Far		out of 6 targets	
		GENTITY: Rural Ag			
Intended Results	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
	Indicator		Target	Performance	Performance
Capacity	# farm inspections	20,000	5,000	12,570	58,420
development for	conducted with				ON
farmers	emphasis on Food Safety and GAPs				
	# of farmers training	202	98	96	242
	sessions held	392	90	90	242 ON
	targeting food				
	safety, GAPs, safe				
	use of pesticides and				
	crop IPM				
	# of farmers trained	8,000	2,000	289	520
	(Livestock				_
	Development)			_	OFF
	# of farmers trained	12,000	300	182	412 OFF
	(Marketing				OFF
	Extension)		1	1	

ON

1834

ON

49.34

OFF

574.05 **OFF**

				[OCTOBER - DEC	LEMBER 2020]
Intended Results	Performance Indicator	Annual Target	Oct — Dec 2020 Target	Quarter Performance	Year To Date Performance
	# of farmer groups trained (Home Economics/Social Services)	157	38	150	498 ON
	# of farmers trained (Fruit tree Crop Project)	400	100	24	117 OFF
		Achievement: - 4 GENTITY: Rural Ag	ricultural Developr	1	
Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
Increased and sustainable	Hectares Planted	400	100	88.88	89.88 OFF
livelihoods for farmers (<u>Onion</u>	Number of Farmers Planted	500	125	289	294 ON
<u>Development</u> <u>Programme</u>)	Hectares Reaped	400	100	4.2	13.8 OFF
	Tonnes Reaped	7,000	125	289	62.7 ON
Increased and	Hectares Planted	1200	300	320.2	390.31

4000

1200

17000

1000

300

4250

1443

30.64

261.57

sustainable livelihoods for

farmers and

(Irish Potato

Programme)

fishers

Number of Farmers

Hectares Reaped

Tonnes Reaped

Planted

Intended Results	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date			
	Indicator		Target	Performance	Performance			
SUB-	181/25 Management o	81/25 Management of Zoos and [Public] Gardens						
PROGRAMME:								
OBJECTIVE:	To maintain and increase	se the availability of	of local and ender	nic plants of potential	economic and			
	ecosystem value							
BUDGET (B):	\$72.359M	EXPENDITUR	RETO \$51	.547M (71%)				
		DATE (ETD):						

Initiative 1: Conservation and maintenance of biodiversity in Public Gardens and Scenic Avenues Achievement: - 8 out of 8 targets

Implementing Entity: Public Gardens Division								
Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance			
Conservation of Biodiversity	% increase in access to local and endemic plants/plant species	876 with 5% increase (44 additional plants)	11	7	33 ON			
Conservation of Biodiversity	# of Persons using public gardens ¹⁴ for recreation and/or research	7500	1,875	3,646	7901 ON			
Conservation of Biodiversity	# of plant sales, rentals and maintenance services acquired to generate income for AIA.	At least 3,500, plant sales, 1000 soil sales, 10 and 4 maintenance services conducted	875 plant sales 250 soil sales 4 rentals 1 maintenance	542 plant sales 95 soil sales 9 rentals 1 maintenance	1828 plant sales 278 soil sales 13 rentals 4 maintenance ON			
Conservation of Biodiversity	# of plants generated for sale/rental	16,000	4,000	4,686	13,194 ON			
Conservation of Biodiversity	% of plant species conserved and maintained	100% (590) 634 plant species conserved and maintained	11	7	33 ON			

Constraints:

The difference between the planned quarterly targets and the current achievements is based solely on the COVID-19 pandemic and its effects. Since the outbreak, the gardens and scenic avenues were closed. Although they reopened in June, visitors are still being cautious in terms of going into public spaces as there is a constant increase in the number of

¹⁴ On-going maintenance of the four (4) Public Gardens – Castleton Botanical Garden, Bath Botanical Gardens, Cinchona Botanical Gardens and Royal Hope Botanical Garden (oversight only); two (2) Scenic Avenues – Holland Bamboo Avenue and Fern Gully

Intended Results	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date				
	Indicator		Target	Performance	Performance				
cases. This also cau	cases. This also caused a reduction in plant and soil sales. Drought is also a factor at Castleton & Cinchona Botanical								
Gardens resulting in	decreased propagation								

Mitigation measures:

- To increase visitorship health & safety trainings were held and protocol signs strategically placed in all gardens. Gardens flyer was designed & placed on the Ministry's media platforms.
- To increase the number of new plants collected the Division is requesting the assistance of Forestry Department, National Environment & Planning Agency (NEPA), Institute of Jamaica (IOJ), and the University of the West Indies (UWI) along with donations from different entities. The Division also intends to embark on plant collection drives throughout different areas. An exotic fruit tree germplasm will be established in all gardens in collaboration with Orange River Research Station, with the first one beginning at Castleton Botanical Gardens.
- To increase plant and soil sales nursery flyer was designed & placed on the Ministry's media platforms, introduce new plant and new soil amendment products. To increase the number of plants generated the Division will aim to source seeds and viable plant parts along with sponsorships being sought for tanks & pumps.

Intended Results	Performance Indicator	Annual Target	Oct - Dec 20 Target	20	Quarter Performance	Year To Date Performance			
SUB- PROGRAMME:	181/26 Youth Agri	181/26 Youth Agriculture and Entrepreneurship Development							
OBJECTIVE:	To grow, by 15% yo	outh involvement in	n the agricultura	al and	agro-processing secto	or by 2024			
BUDGET (B):	\$9 M	EXPENDIT DATE (ETC		\$39	7.4M (42%)				
					larships for youth				
	B: \$286.9M	E: \$143.7M (50%)			ut of 6 targets				
	T -	Implementing I							
Intended Results	Performance Indicator	Annual Target	Oct - Dec 20 Target	20	Quarter Performance	Year To Date Performance			
Training youth in Agriculture and Agriculture Related Areas	# of training exposures	160,000	15,000		35,821	OFF 55,506			
Attraction and registration of members	# of members registered	80,000	5,000		17,519	OFF 3°,534			
Create entrepreneurial employment especially for rural youth	# of beneficiaries	350	35		100	ON 100			
National School Garden	# of school gardens	550	20		21	OFF 405			

Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
Programme	established and maintained				
Continuous staff training and development	# of training opportunity created	80	20	61	ON 92
Centre development to underpin training, development and economic viability	# of centres developed	2	1	0	ON 2

Constraints:

Jamaica 4-H Clubs

Given the challenges posed by the Covid 19 pandemic, the Jamaica 4-H Clubs has implemented the Family Backyard Garden Initiative. Vegetable seeds were distributed to clubites and volunteers across the Island in a bid to increase subsistence production and reduce the risk of food shortage.

As a result of the limited face to face interaction, a number of training videos were created and uploaded to facilitate online training opportunities for members. Training is also conducted using interactive electronic media such as the ZOOM Meeting application and Google Classroom. Despite the mitigation strategies implemented, the organisation's Key Performance Targets for Registration and Training were revised downwards from 110,000 and 220,000 to 80,000 and 160,000 respectively to reflect the present adverse realities.

Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance					
SUB-		l Istry Development		remonnance	remonnance					
PROGRAMME:										
OBJECTIVE:	To increase agro-processing output and value-added exports of the agricultural sector by at least 5%									
	annually.									
BUDGET (B):	\$139.864M	EXPENDI	TURE TO DATE (ETD):	\$67.383M (48%)						
	\$88.016M			\$34.497M (39%)						
	Initiative 1: ACP Bridging Project B: \$88.016M ETD: \$34.497M (39%) Achievements: 2 out of 2 targets									
	Ir		: ACPBP Implementation							
Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date					
Results	Indicator		Target	Performance	Performance					
Reduce the importation bill for select crops	# of trailing or Strawberry varieties	6		2 of 6 varieties for trialling secured from Florida University One (1) study Tour attended by R&D, RADA to do preassessment of varietal availability and pest and disease conditions. One (1) other test is requested from Rⅅ to determine heat tolerance of two varieties. Rⅅ is required and requested to perform heat tolerance test on the East Indian and Saint Julian	ON					
	# of activities undertaken under the development of the Mango industry	8		Terms of reference and technical specifications completed for the establishment of the modular hot water	ON					

Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
Results	Indicator	7 milour rangee	Target	Performance	Performance
Resolts			roductivity – Traditional g Entity: Banana Board	treatment plant ¹⁵ at the NMIA. contract awarded for land surveying consultant and road rehabilitation at the Spring Plain Mango Agro-Park tenders for land clearance being evaluated Rehabilitation of Greenhouse at Bodles 60% competed	T CITOTINIANCE
	B: \$69.79M		g Entity: Banana Board 40%) Achievements: 5 d	out of 7 targets	
Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
Results	Indicator		Target	Performance	Performance
To increase the interest and efficiency of the banana and plantain industry	% increase production of bananas (2015=100)	70,000 T of banana produced or 28% greater than the 2015 base year over four years (2023).	15,000 T of bananas	15,292.3 T of bananas 2% ↑ target	ON
	% increase production of plantains (2015=100)	47,300 T of plantain produced or 28% greater than the 2015 base year.	10,000 T of plantains	10,528.4 T of plantains 5% ↑ target	ON
	# increase production of plantains	Increased productivity. Pending implementation	1.3 T/Ha	1.0 T/Ha of plantains	OFF

¹⁵ Study Tour conducted and reports have been prepared. Lands identified in Spring Plain for the establishment of a mango orchard were visited on December 13, 2019. The Soil test results have been submitted by ALMD and are being reviewed. Some information was received in order to determine an appropriate budget for the infrastructural work needed for establishment of the proposed orchard at St. Jago, Clarendon.

Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
	(2015=100)	of Plantain Project.		23% \target.	
	# increase production of bananas (2015=100)	Increased productivity. Pending implementation of Banana Export Expansion Programme 2.	4.1 T/Ha	2.6 T/Ha of bananas 27% \pitarget.	OFF
Increased adherence to plant health, animal health and food safety standards.	# of risk analyses/risk assessments and pest/disease investigations conducted.	<5% of farms infected with Moko disease.	All farms at risk surveyed. <5% of farms infected with Moko disease.	15 farms were monitored for Moko disease with o% of new mats infected. On target.	ON
Increased adherence to plant health, animal health and food safety standards.	# of risk analyses/risk assessments and pest/disease investigations for Black Sigatoka Disease (BSD) conducted.	40 samples collected and tested. BSD Monitored. Average YLI = 6.4	10 samples collected and tested for Black Sigatoka Disease (BSD) fungicide resistance. BSD control assessed on farms fortnightly. Average YLI ⁴ >5.0	11 samples were collected from Portland and St. Mary. 10% ↑target.	ON
		·		Average YLI = 6.5 30% ↑target.	
Increased adherence to plant health, animal health and food safety standards. (TR4 specific).	# of activities completed to exclude TR4 in Jamaica	Foc TR4 (Panama Disease Race4- PDR4) excluded detected early.	Fusarium odoratissimum (formely oxysporum f cubense) TR4 (formerly Panama Disease Race4- PDR4) excluded or detected early. One meeting of the	No TR4 was detected. 10 main activities - 2 awareness sessions conducted. Targets for TR4 were impacted by COVID-19.	ON

Target	Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
TR4 Task Force. Trask Force members and others participated in 4 day training workshop by ORISA and FAO International Regional TR4. Project Pest Risk Analysis (RRA) drafted by POPI reviewed and circulated. Procure materials for simulation and farm bio-security. Plan. Procure materials for simulation and farm bio-security. Pest Risk Analysis (RRA) drafted by POPI reviewed and circulated. Procurement is ongoing. 33 reports of suspected cases from farmers / Cubensy ITR4 (formerly Panama Disease Race4 - PPR4) excluded or detected early. 2 samples collected & analysed using conventional Polymerase Chain Reaction (PCR) method. Tropical Race 4, billiboard designed and mounted in St. Mary Portland and airport in Kingston. Radio and newspaper advertisements were designed and posted. Initiative 3: Production and Productivity - Traditional Export Crops Achievement: - 3 out of 3 targets Implementing Entity: Jamanca Dairy Development Board 8: \$7,5,773M ETD: \$1,5,733M (278) Establishment of Agricultural Education Dairy involved in Education Institutions Bis 15,6,773M ETD: \$1,5,733M (278) Establishment Dairy production institutions of Agricultural Education Dairy production institutions			7 5 9			
Procure materials for simulation and farm bio-security. Procure materials for simulation and farm bio-security. Procurement is ongoing. 33 reports of suspected cases from farmers /cubense) TR4 (formerly panama Disease Race4-PDR4) excluded or detected early. 2 samples collected & analysed using conventional Polymerase Chain Reaction (PCR) method. Tropical Race 4 billboard designed and mounted in 5t. Mary Portland and airport in Kingston. Radio and newspaper advertisements were designed and mounted in 5t. Mary Portland and airport in Kingston. Radio and newspaper advertisements were designed and posted. Initiative 3: Production and Productivity — Traditional Export Crops Achievement: - 3 out of 3 targets Research PR4 (and and airport in Kingston. Radio and newspaper advertisements were designed and posted. Bis 75-773M ETD: \$15-793M (23%) Establishment of Agricultural Education Dairy Development Board Education Dairy Institutions Institutions Procurement is ongoing. 2 as mples collected & analysed using conventional Polymerase Chain Reaction (PCR) method. Tropical Race 4 billboard designed and newspaper advertisements were designed and posted. Tropical Race 4 billboard designed and mewspaper advertisements were designed and posted. OFF (Aricultural Education Institutions) Establishment of Agricultural Education Institutions Procurement is ongoing.				TR4 Task Force. Draft / implement the Communication Plan and Border Security	members and others participated in 4 day training workshop by ORISA and FAO International Regional TR4	
Fusarium odoratissimum (formely oxysprum f cubense) TR4 (formerly Panama Disease Race4- PDR4) excluded or detected early. 2 samples collected & analysed using conventional Polymerase Chain Reaction (PCR) method. Tropical Race 4 billboard designed and mounted in 5t. Mary Portland and airport in Kingston. Radio and newspaper advertisements were designed and posted.				simulation and farm	(PRA) drafted by PQPI reviewed and circulated. Procurement is on-	
Disease Race4- PDR4) excluded or detected early. Tropical Race 4 billboard designed and mounted in St. Mary Portland and airport in Kingston. Radio and newspaper advertisements were designed and posted. Disease Race4- PDR4) excluded or detected early. Tropical Race 4 billboard designed and mounted in St. Mary Portland and airport in Kingston. Radio and newspaper advertisements were designed and posted. Disease Race4- PDR4) excluded in St. Mary Portland and airport in Kingston. Radio and newspaper advertisements were designed and posted. Disease Race4- PDR4) excluded in St. Mary Portland and airport in Kingston. Radio and newspaper advertisements were designed and posted. Disease Race4- PDR4) excluded and Polymerase Chain Reaction (PST) and airport in Kingston. Radio and newspaper advertisements were designed and posted. Disease Race4- PDR4) excluded and Polymerase Chain Reaction (PST) and airport in Kingston. Radio and newspaper advertisements advertisements advertisements and airport in Kingston. Radio and newspaper advertisements advertisements and airport in Kingston. Radio and newspaper advertisements and posted. Disease Race4- PDR4 and Polymerase Chain Reaction (PST) and airport in Kingston. Radio and newspaper advertisements are designed and posted. Disease Race4-PDR4 and Polymerase Chain Reaction (PST) and Education (PST) and Edu				odoratissimum (formely oxysporum f cubense) TR4 (suspected cases from farmers /citizens investigated.	
billboard designed and mounted in St. Mary Portland and airport in Kingston. Radio and newspaper advertisements were designed and posted.				Disease Race4- PDR4) excluded or detected	collected & analysed using conventional Polymerase Chain Reaction (PCR)	
Initiative 3: Production and Productivity – Traditional Export Crops Achievement: - 3 out of 3 targets Implementing Entity: Jamaica Dairy Development Board B: \$76.773M ETD: \$15.793M (21%) Establishment of Agricultural of Agricultural Education Institutions Dairy production Institutions as production Institutions In					billboard designed and mounted in St. Mary Portland and	
Achievement: - 3 out of 3 targets Implementing Entity: Jamaica Dairy Development Board B: \$76.773M ETD: \$15.793M (21%) Establishment of Agricultural of Agricultural Education Institutions Dairy production Institutions A finstitutions, (CASE, Sydney Pagon, Ebony Park Pagon, Ebony Park)					newspaper advertisements were designed and	
Implementing Entity: Jamaica Dairy Development Board B: \$76.773M ETD: \$15.793M (21%) Establishment of Agricultural of Agricultural Education Institutions as Institutions Dairy production Institutions Institutions Institutions OFF (CASE, Sydney Pagon, Ebony Park		Initiative 3		-	Export Crops	
Establishment of Agricultural Education Institutions as Pagin Library production B: \$76.773M ETD: \$15.793M (21%) 5 Agricultural Institutions Institutions 5 Agricultural Institutions Institutions (CASE, Sydney Pagon, Ebony Park)					. D I	
Establishment of Agricultural of Agricultural Education Institutions as Institutions Institution		Impl			nt Board	
of Agricultural involved in Education Institutions 4 institutions, OFF Education Dairy Institutions production production Pagon, Ebony Park OFF (CASE, Sydney Pagon, Ebony Park	Establishment	# of schools				
Institutions as production Pagon, Ebony Park	of Agricultural		Education		4 institutions,	OFF
'		,	Institutions			4 institutions,
	centres of best	production			Pagon, Ebony Park	(CASE, Sydney

Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
practices for dairy			944	HEART, Knockalva)	Pagon, Ebony Park HEART,
management and production				Knockaiva)	Knockalva)
Procurement of Equipment/ Service Tools	# of new technologies that are climate	2 silo packers	2 silo packers	0	OFF
Service roots	resilient and with high productivity	1 trailer 1 Forage Harvester	1 trailer 1 Forage Harvester		0
	productivity	2Mobile Milkers			
Jamaica Dairy Development Board Visibility/Techni cal Support	# of Public sensitization sessions planned and executed to promote the	9	2	8	ON 13 sensitization activities YTD
Heifer Re-	Dairy sector # of heifers	250			
deployment Programme	made available to farmers (medium and large)	250	250	0	OFF 0
Fodder Conservation Programme	#Ha of fodder banks Pastures established to mitigate against Climate change .25acres per Quarter	10 fodder banks total of 50 acres.	25 acre five fodder banks	20 acre 3 fodder banks	OFF 67 acres with a total of nine fodder banks.
Milk Production to meet targeted markets – domestic, exports and manufacturing input	# Litres of Milk Produced	20,000,000 litres	3,000,000 litres	1,683,869.06 (Serge & Island Dairies not included)	OFF 11,230,940.83 litres
	B: \$120.9M	Implementing En ETD: \$116.87M (97	tity: SCJ Holdings Jamaio M) Achievements: 0		
Make increasing amounts of	Amount of lands leased	8,544.42 acres	No Performance for th		
former sugar lands available to investors for productive activities.	(Approved by the Board of SCJH).	NB. The aim is to place some 170 small farmers on about 200 acres of lands.	All operational activition the COVID 19 pandem months of Aug-Sept nother entity.	ic. The general electi	ons in the
	Number of	39			

Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
	farmers relocated.				
	Implementing	•	ricultural Commodities Re ETD: \$102.26M (25%)	gulatory Authority	
Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
Increase access to the traditional export industry	Number of New Licenses issued & Joint Project Agreements/M OU signed.	10 New Licenses Issued & 1 Joint Project Agreement/MO U signed.	2 New Licenses Issued & o Joint Project Agreement/MOU signed.	7 New Licenses Issued & o Joint Project Agreement/MOU signed.	16 New Licenses Issued & o Joint Project Agreement/MOU signed. (Above target)
	Number of detected and reported cases of breaches in Food Safety Laws and Regulations and Environmental Standards and Regulations.	Approx. 8 Inspections of Works Facilities. The provision of training in the use of chemicals, Soil & Leaf Sampling Techniques and conduct Research	Approx. 2 Inspections of Works Facilities. The provision of training in the use of chemicals, Soil & Leaf Sampling Techniques and conduct Research Activities.	7 Inspections of Works Facilities. The provision of training in the use of chemicals, Soil & Leaf Sampling Techniques and conduct Research Activities.	g Inspections of Works Facilities. The provision of training in the use of chemicals, Soil & Leaf Sampling Techniques and conduct Research Activities. (Above target)

	D. C	A	0.1.5	o .	V T 5 :
Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
Results	Indicator		Target	Performance	Performance
Increase access	80% Pass Rate	80% of the	80% of the Coffee	83% of the Coffee	79% of the
to the	to be achieved	Coffee	Commodity Dealers	Commodity	Coffee
traditional	by each Coffee	Commodity	achieved the Pass	Dealers achieved	Commodity
export industry	Commodity	Dealers achieved	Rate of 80%.	the Pass Rate of	Dealers
	Dealer	the Pass Rate of		80%.	achieved the
		80%. Approx.50 Inspections/Dep	Approx.		Pass Rate of
		ot Visits,	25 Inspections/Depot	Approx.	80%.
		120 Visits at	Visits,	38	A
		Roasters,	,	Inspections/Depot	Approx.
		1 Q Grader	40 Visits at Roasters,	Visits,	62
		Certification and	o Q Grader	\ <i>I</i> ' '1	Inspections/Dep
		20 training	Certification and	43 Visits at	ot Visits,
		sessions with		Roasters,	aar Vicito at
		Coffee	4 training sessions	o Q Grader	115 Visits at Roasters,
		Processors by	with Coffee	Certification and	·
		members of the	Processors by members of the	o training sessions	o Q Grader
		JACRA Coffee	JACRA Coffee Division	with Coffee	Certification
		Division Quality	Quality Assurance	Processors by	and.
		Assurance	Team.	members of the	o training
		Team.		JACRA Coffee	sessions with
		ream.		Division Quality	Coffee
				Assurance Team.	Processors by
					members of the
					JACRA Coffee
					Division Quality
					Assurance
					Team. OFF
					OFF
					(Dealers who
					achieved the
					Pass Rate are
					below target.
					OFF
					Inspections/Dep
					ot Visits & Visits
					at Roasters are
					above target. ON
					ON
					Q Grader
					Certification and
					Training
					sessions are Off
					target)
					OFF

Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
		04 6.1			
Results Increase access to the traditional export industry	Indicator Cocoa Commodity Dealers to attain a level of 90% of good fermentation	90% of the Cocoa Commodity Dealers achieved the Pass Rate of 90% of good fermentation. Ongoing In- house training of both JACRA Staff & Cocoa Stakeholders which should	Target 100% of the Cocoa Commodity Dealers achieved the Pass Rate of 90% of good fermentation. Ongoing In-house training of both JACRA Staff & Cocoa Stakeholders was suspended due to Covid- 19.	Performance 90% of the Cocoa Commodity Dealers achieved the Pass Rate of 90% of good fermentation. Ongoing In-house training of both JACRA Staff & Cocoa Stakeholders which should result in defects level of less than 3%	Performance 100% of the Cocoa Commodity Dealers achieved the Pass Rate of 90% of good fermentation. ON In-house training of both JACRA Staff & Cocoa Stakeholders (Off target and currently being reviewed due to Covid-19.
		result in defects			20110 19.
		level of less than			OFF
		3%			
	II	•	TITY: Coconut Industry B	oard	
			ETD: \$89.9M (79%)		
Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
Results	Indicator		Target	Performance	Performance
Increase	Amount of seed	400,000 seeds	To set 100,000 seed	24 , 943 seed nuts	OFF
coconut production along the value chain	nuts set, and seedlings produced # of seedlings produced	nuts set	nuts	were set	135,413 seedling set
	#. of new acreage of land planted in coconut per year		To prepare 5 acres of land Obtain approval from St. Mary Parish Council and construct farm house.	NIL Approval was received from the Parish Council to construct the farm house. Request for quotation sent for the construction of farmhouse	OFF 3 acres cleared
	Reduction in the # of LY trees Collaboration with international counterparts for testing and	Reduction in the # of LY trees Collaboration with international counterparts for testing and	To reduce the # of LY infected trees by cutting, burning/spraying diseased trees and replanting healthy trees.	57 LY Trees were cut during the quarter.	2,147 LY Trees ON

Intended Results	Performance Indicator	Annual Target	Oct - Dec 2020 Target	Quarter Performance	Year To Date Performance
	identification of new threats	identification of new threats	Continued vigilance in the field for new pests and taking steps to eradicate		
	No of seedlings distributed	To distribute 100,000 seedlings per annum	To distribute 25,000 seedlings to qualified farmers	6,441 seedlings were distributed	ON To distribute 34,815 seedlings per annum
	Initiative 3:		ro-zone Development an	d Maintenance	
		Implementing Ent	t: - o out of 4 targets ity: Agro-Invest Corporati ETD: \$67.994M (35%)	on	
Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
Results	Indicator	3 .	Target	Performance	Performance
Increase production along the Value Chain	# of hectares of arable lands to be utilized AH- Amity Hall EP- Ebony Park SP- Spring Plain PGR- Plantain Garden River NF/DH- New Forest/ Duff House Yall- Yallahs	• A H-42.5 ha • E P – 198 ha • S P – 219.6 ha PGR – 37.9 ha	 A H-42.5 ha E P – 198 ha S P – 219.6 ha PGR – 37.9 ha	Ha leased in production/utilizati on (Currently growing + newly planted.) Production- Oct- 422.78 ha / 61% Nov- 295.79 ha/ 42.82% *Dec- 469.98 / 42.23 Average = 396.18 Ha/ 48.75% *total acreage being assessed increased from 690.81 Ha to 1,112.91 Ha (NF/DH and Yallahs)	OFF

Intended Results	Performance Indicator	Annual Target	Oct - D Tai	ec 202 rget	0	Quarter Performance	Year To Date Performance
	# of Kgs	AH-481,381 kg		<u> </u>	k	AH- 41,028.57	OFF
	harvested	EP- 889,040 kg	A H- 17	0,097	g	EP- 94,918.32	AH- 331,747.49 kg
		SP -603,277 kg			k	SP- 18,562.36	EP- 612,834.97
		PGR-340,194 kg	EP- 31	7,515	g	PGR- 56,941.04	kg
		NF/DH-			k	NF/DH- 288,657.82	SP- 154,640.36 kg
		225,000kg	SP- 21	5,456	g	Yall- 46,455.78	PGR- 218,616.78
		Yall. 150,000 kg	PGR		k	Total- 546,563.90	kg
		Total - 2,688,892kg		0,097	g	(\$131,175,336.05)	NF/DH- 748,802.95 kg
		(\$645,334,080.0 o)	Holland T	ВA			Yallahs- 352,920.63 kg
							Total- 2,419,563.18 kg
							(\$580,695,162. 99)
	# of developed value chains that mobilize production factors to support youths, women and other target groups	2 sustainable value chains established	Monitor va flows	llue chai	in		OFF
	% of infrastructure works completed	25% of infrastructure works completed				o.93% of infrastructure works completed	OFF 15.69% of infrastructure works completed

Constraints:

Agro-Invest Corporation

Issues

- Shortfall in the allocation of funds as per the Authority to incur expenditure and the actual receipts from MOAF.
- Potable water is needed at the Global GAP facility to wash fresh produce for buyers
- Roadways are in poor condition due to flooding caused by lack of drains/ poor runoff
- Praedial Larceny is increasing.
- There is a shortage of planting material (Seedling).
- Poor water quality has been affecting the Amity Hall Agro Park Farmers.
- Heavy growth of weeds on the farms

Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
Results	Indicator	_	Target	Performance	Performance

- Heavy rains damaged drains and caused crop loss
- Disruption of pipelines

JACRA

Coffee

The lower sections of the Jamaica Blue Mountain zone have begun harvesting however, with the licenced dealers reducing their payments from J\$5,000 to J\$3,000 per box payment to farmers there is a lack of enthusiasm amongst coffee farmers in the Jamaica Blue Mountain zone. The impact of the COVID-19 pandemic on the hospitality sector means that the coffee industry has approximately 400,000 kilogrammes of non-exportable coffee that would have been sold to that sector. Coffee purchase in the Jamaica High Mountain zone has begun.

The importation of green coffee beans continued to be a challenge to the industry.

The COVID-19 pandemic has continued to impact the Japanese market in the context of low business operations as people are restricted in going out. This has been affecting business especially those in the hospitality sector which in turn has as affected coffee sales.

While the drier than normal spell for a large portion of the year has resulted in lower infection levels for the Coffee Leaf Rust (CLR) Disease, those drier and warmer conditions provided the perfect environment for the Coffee Berry Borer (CBB) which feeds on the coffee berries. This could have an impact on both yield and quality.

Cocoa

We have commenced collaborative work on the development of an industry business plan to identify the areas of strengths and weaknesses in the industry so that we can capitalize on the opportunities along the cocoa value chain. The second quarter saw total production of 939 boxes of wet cocoa which is 448 boxes increase over the corresponding period 2018/19.

The Frosty Pod Rot disease and drought condition, continued to negatively affect cocoa production.

JACRA along with the Plant Quarantine and Research Divisions of MICAF are currently collaborating in the production of Frosty Pod Rot tolerant varieties grafted cocoa plants.

Farmers anticipated/hopeful for a price increase which would have been a stimulus to their activities.

Pimento

We have commenced collaborative work on the development of an industry business plan to identify the areas of strengths and weaknesses in the industry so that we can capitalize on the opportunities along the pimento value chain. Inability of the industry to fully exploit the value added market, that is, more local extraction of essential oils and the multiplier effects of such extraction.

The continued demand for parts thereof for pimento materials: wood, leaves, etc., for the jerk meat industry.

The lack of development of a support structure for the industry in order for the channelling of sustainable development.

Production for the period under review totalled 190 MT. Some farmers refused to reap, sited low price being paid to farmers for the commodity as reason for refusal.

Lack of proper database to provide historical information on the crop.

Coconut

Increase demands from various stakeholders for the importation of coconut water, demonstrates the potential for the product locally and the need to develop the sector.

Ginger & Turmeric

We have commenced collaborative work on the development of an industry business plan to identify the areas of strengths and weaknesses in the industry so that we can capitalize on the opportunities along the ginger and turmeric value chains. On-going surveys to ascertain the production of ginger and turmeric across the island. This information will allow us to provide the requisite technical support for both commodities.

Nutmeg

We have commenced collaborative work on the development of an industry business plan to identify the areas of strengths and weaknesses in the industry so that we can capitalize on the opportunities along the nutmeg value chain. A survey to ascertain the

Intended	Performance	Annual Target	Oct - Dec 2020	Quarter	Year To Date
Results	Indicator		Target	Performance	Performance

production of nutmeg will commence in short order.

Mitigation measures:

Agro Parks

- Constant dialog with MICAF representative to have the Corporation account funded
- Reduce spending is due to tighter monitoring of expenditure. The Corporation is constantly imploring tighter measures in prioritize its expenditure
- NIC to rehabilitate pipelines (new pipes required)
- NIC to supply potable water to the Global GAP facilities
- Funding required to carry out drain cleaning and road repair
- Development of a shared cost security programme with investors
- NIC to resolve poor water quality issues

JACRA

Coffee

We have commenced collaborative work on the development of an industry business plan to identify the areas of strengths and weaknesses in the industry so that we can capitalize on the opportunities along the coffee value chain.

We are providing support for the treatment of the coffee berry borer pest.

We continue to do quarterly surveys for the Coffee Leaf Rust disease incidence in order to advise farmers of the best method of control of the disease.

We have embarked on developing a weather-based Early Warning Coffee Leaf Rust System.

We continue to encourage our farmers to plant *Arabica typica* coffee variety in order to maintain the unique taste profile of our Jamaican Coffee.

We have collaborated with the Japanese Embassy to produce 50,000 *Arabica typica* seedlings for distribution in the St. Andrew section of the Blue Mountains to enhance the plant density.

Farmers are being encouraged to carry out new planting of their coffee stock; this will assist with the overall production and productivity of the sector.

Training of farmers in coffee best practices is on-going.

Continuous updating of farmers/stakeholders on sector-related issues is also on-going.

Cocoa

JACRA continues with efforts to provide collaborative services for the production of seedlings.

JACRA continues to collaborate with the University of the West Indies (UWI) to examine research possibilities for chemical treatment of the Frosty Pod Rot Disease using natural extracts.

JACRA continues to examine the possibilities that could be employed for the evolution of the cocoa value chain so as to stimulate the development of the value chain.

Efforts are in train for JACRA to facilitate farmers in meeting their contractual arrangements with international buyers.

<u>Pimento</u>

A pimento re-generation programme is now in progress to assist farmers ahead of the industry business model.

Coconut

We will be working with the International trade Centre and the Coconut Industry Board to define a model that seeks to address a developmental platform for this sector.

Ginger & Turmeric

The certification programme for ginger has laid the foundation for the provision of clean planting materials to be provided to investors. Small scale farmers will also be included however, we seek to have an alliance with larger producers and value added processors in order to guarantee sustainability in the production and supply process.

Nutmea

The industry business model will allow us to identify the prevailing situation in order to satisfactorily address the developmental format for this sector.

Appendix

Ministry's Divisions and Portfolio Departments & Public Bodies

The Ministry drives its strategic mandate utilizing the following structures:

22 Divisions

Executive and Administrative Divisions: (1) Permanent Secretary, (2) Legal Office, (3)–(4) Chief Technical Directors, (5)Internal Audit, (6) – (7) Principal Directors, (8) Finance, Accounts and Budget, (9) Human Resources Management & Development, (10) Communications & Public Relations, (11) Facilities & Property Management, (12) Information, Communication & Technology, (13) Strategic Planning, Performance Monitoring and Evaluation, (14) Project Management and Coordination

2. Technical Divisions:

Agriculture & Fisheries – (15) Praedial Larceny Prevention Coordination, (16) Agricultural Marketing Information, (17) Economic Planning, (18) Plant Quarantine & Produce Inspection, (19) Public Gardens, (20) Research & Development (R&D), (21) Veterinary Services Division, (22) Agriculture Land Management

12 Agencies

Public Bodies that are partially/fully supported through the Consolidated Fund:

- 1. Agro-Investment Corporation (AIC)
 - Agricultural Development Corporation (ADC)
 - Agricultural Marketing Corporation (AMC)
 - Agricultural Support Services and Productive Projects Fund Limited (ASSPFL)
- 2. Banana Board
 - Banana Insurance Fund
- 3. Jamaica 4-H
- Jamaica Agricultural Society (JAS)
- 5. Jamaica Dairy Development Board (JDDB)
- 6. Jamaica Agricultural Commodities Regulatory Authority (JACRA)
 - Cocoa Industry Board
 - Coconut Industry Board (Regulatory functions only)
 - Coffee Industry Board
 - Export Division
- 7. National Irrigation Commission (NIC)
- 8. Rural Agricultural Development Authority

Public Bodies that are not supported through the Consolidated Fund

- 9. Coconut Industry Board
- 10. Jamaica Veterinary Board
- 11. SCJ Holding Ltd.
 - Sugar Commodity of Jamaica (SCJ) Legacy
- 12. Sugar Industry Authority (including Sugar Industry Research Institute)

Additionally, the Ministry implements **nine (9) Public Investment Projects and 1 recurrent prooject** to focus on critical priority areas. These are

1. <u>Agricultural Competiveness Programme Bridging Project - (ACPBP)</u>

The ACPBP is designed and implemented to facilitate the placement of Jamaica in a competitive position that will provide solutions to the structural challenges that are confronted by the local agriculture sector whilst at the same time providing an opportunity and laying a solid foundation to fully exploit the market potential which exist for Jamaican fresh produce, locally and internationally. To achieve these objectives, the following components are being financed by the project:

- 1. The Development of the Spring Gardens Agro Park;
- 2. Enhance the capacity of MICAF's departments and Agencies;
- 3. Agri-business Value Chain Development and Financial Modeling
 - a. Strawberry Industry Development
 - b. Development of the Mango Industry;
 - Staffing the Programme Implementing Unit (PIU) and Key Experts for the project's implementation

2. <u>Essex Valley Agriculture Development Project (EVADP)</u>

The project will supply irrigation water to over 700 hectares of farmlands in Essex Valley, positively impacting the livelihoods of over 700 farmers. The major components under EVADP are: Improved Irrigation Systems, Enhanced Agriculture Production, Marketing Facilities and Systems, Energy Efficiency/Renewable energy and Technical Assistance.

3. Farm Roads Project

This project aims to provide improved direct access to an estimated 11,506 farmer's island wide for the "Farms to market" transportation of farm produce, while also catering to the commute for the general public and the surrounding communities. This project is being implemented by the Rural Agricultural Development Authority, main provider of agricultural extension service for the Ministry.

4. <u>Feasibility Studies for GOJ Public Investment Projects (Pedro Plains Feasibility and Preliminary Design</u> Studies)

The conduct of a Feasibility Study and Design for the expansion of the Pedro Plains Irrigation System utilizing surface flows from the Black River. The Feasibility Study will seek to present three (3) comprehensive alternative developmental scenarios of hydraulic development for the identified project area in the context of the environment impact and assessment and prepare engineering designs of the chosen developmental scenario.

The command area comprises 10,458 hectares and it is expected to increase the area under irrigated agriculture by approximately 1,450 ha. The project seeks to address the threat of saline intrusion from over pumping the aquifer and is expected to generate a surplus of water supply that will be available to satisfy expanded demand for domestic, tourism and agricultural purposes in the area.

Funding of the Feasibility Study will be done through FASEP (Fonds d'etude et d'Aide au Secteur Prive) which is a French fund designed to benefit developing countries, in particular emerging markets, with French industrial know- how and engineering.

5. Production Incentives Programme (Recurrent project)

This project aims to support farmers within the Long Pond and Hampden sugar-growing areas with the transportation of harvested canes to factories in St. Catherine, Westmoreland and St. Elizabeth as well as to mitigate the effects of drought conditions on agricultural production in drought-prone parishes. This project is being implemented by the Rural Agricultural Development Authority, main provider of agricultural extension service for the Ministry

6. <u>Promoting Community Based Climate Resilience in the Fisheries Sector</u>

This project aims to support Jamaica in the preparation of the initiative Promoting Community Based Climate Resilience in the Fisheries Sector, which aims to enhance community-based climate resilience among targeted fishing and fish farming communities. This will include Robust and climate-smart fisheries policy and regulatory framework; • Reduced vulnerability of the targeted fishing and fish farming communities to climate shocks; • Diversified and strengthened livelihoods of targeted artisanal fishers and fish farmers.

7. Rehabilitation of Research Centres

To rehabilitate selected facilities at the Bodles Research Station which impact directly the level of support given to farmers. This will include Rehabilitation of offices, residences and sanitary facilities; • Overhaul of security systems; • Construction of dairy cattle barn; • Design of a new piggery; • Upgrade of irrigation system and solid waste disposal system; • Renovation of Bio-Control Laboratory; • Construction of Aeroponics/hydroponics system; • Rehabilitation of crop research and customer service offices; and • Capacity building and institutional strengthening.

8. Rehabilitation of Irrigation Infrastructure- National Irrigation Commission

To reduce water losses and operational costs in select irrigation systems in St. Catherine and Clarendon. This will include the commencement of the following works in the Mid-Clarendon Irrigation System: • Replace 528 lengths of 18 inch pipeline on the Parnassus canal line; • Repair 10,560 feet of damaged canals on the Old Milk River canal line.

9. South Plains Agricultural Development (SPAD) Project

To assist in the achievement of food security and the modernization of the agricultural sector through the construction of wells and the development of associated agricultural infrastructure in the arable areas. This will include development of lands • Construction of access roads; • Construction of pump house and well drilling • Development of irrigation infrastructure.

10. South Plains Agricultural Development Feasibility Studies Project

The project seeks to increase the areas under irrigation in keeping with the mandate of the NIC. Its main focus is to improve the irrigation system and associated production, marketing facilities - Agro Park in the targeted sites of Bernard Lodge, Amity Hall/Bridge Pen and Parnassus.

In addition, the NIC is coordinating with other agencies, notably AIC and SCJH under MICAF to deliver on land allocation and development objectives. SCCADP is funded through a grant of approx. £17.5 million from the United Kingdom Caribbean Infrastructure Funds (UK-CIF), administered by the Caribbean Development Bank (CDB). Three (3) parcels totalling 795 hectares have been selected for this project.

3rd Quarter Expenditure Report

Programme	Sub- Prog. #	Sub-Programme	2020/21 Estimates (J\$ 000)	Expenditure to Date Qtr 3 (J\$ 000)	Budget Utilisatio n Rate - %
Programme 001 - 1	Executiv	e Direction & Administration	1,403,172	695,685	50%
	01	Central Administration	1,254,309.00	639,147.30	51%
	10002	Financial Management and Accounting Services	47,390	16,796	35%
	10003	Human Resource Management and Other Support Services	42,005	16,752	40%
		01 - Human Resource Management	26,221	10,862	41%
		02 - Documentation, Information and Access Services	10,803	3,500	32%
		03 -Communications and Public Relations	4,981	2,390	48%
	10007	Payment of Membership Fees & Contributions	656	-	0%
Executive Direction & Administration	10017	Training	15,199	7,660	50%
	10279	Administration of Internal Audit	30,698	10,516	34%
	10633	Technical Services	11,498	1,645	14%
	10668	COVID 19 Response	937,233	494,438	53%
	11520	Information and Communication Technology Services (ICTS)	20,336	6,760	33%
	12004	Project Management and Coordination	17,521	4,301	25%
	12042	Policy Coordination and Administration	26,075	7,506	29%
	12136	Facilities and Property Management	105,698	72,773	69%
	02	Policy, Planning and Development	148,863.00	56,537.30	38%
Executive Direction	10001	Direction and Management	38,927	17,454	45%
& Administration	10005	Direction and Administration	11,287	2,995	27%
		18 - Planning & Policy	6,849	2,357	34%

Programme	Sub- Prog. #	Sub-Programme	2020/21 Estimates (J\$ 000)	Expenditure to Date Qtr 3 (J\$ 000)	Budget Utilisatio n Rate - %
		19 - Praedial Larceny	4,438	638	14%
	10230	Economic Planning	19,718	4,011	20%
	11036	Planning, Monitoring and Evaluation	8,388	3,536	42%
	12036	Agricultural Marketing	51,071	20,367	40%
		04 - Data Collection and Evaluation	34,162	12,329	36%
		05 - Agriculture Marketing	16,909	8,038	48%
	12053	Regulation of Agricultural Loan Entities	18,626	8,084	43%
	12064	Co-ordination of Farm Theft Cases	846	90	11%
Programme 181 - Agr		Production, Productivity and Food curity	3,614,268	1,597,073	44%
	20	Agricultural Health and Food Safety	503,215	172,469	34%
	10005	Direction and Administration	232,354	80,889	35%
		20 - Agriculture Land Management	49,783	17,153	34%
		21 - Plant Quarantine - Administration	65,025	25,229	39%
		22 - Veterinary Division - Administration	117,546	38,507	33%
Agricultural Production,	12055	Export and Phytsanitary Treatment Services	63,684	21,576	34%
Productivity and Food Security	12056	Disease Surveillance	22,661	8,681	38%
	12057	Pest Risk Analyses	15,103	5,003	33%
	12058	06 - Plant Quarantine	37,714	18,190	48%
	12077	Food Safety Modernization Services	3,231	-	0%
	12127	National Animal Identification and Traceability	3,392	938	28%
	12129	Sample Collection and Analysis Services	47,361	15,587	33%

Programme	Sub- Prog. #	Sub-Programme	2020/21 Estimates (J\$ 000)	Expenditure to Date Qtr 3 (J\$ 000)	Budget Utilisatio n Rate - %
	12130	Port Surveillance and Import/Export Inspection	42,143	13,496	32%
	12131	Live Animal Quarantine	4,422	12	0.27%
	12132	Disease Surveillance and Emergency Disease Preparedness	3,164	666	21%
	12133	Epidemiology Risk Analysis	12,498	3,035	24%
	12134	Registration and Certification of Farms/Animal Holdings	10,073	3,354	33%
	12135	Inspection and Monitoring of Terrestrial and Aquatic Animals	700		0%
	12137	Delivery of Animals Reproductive Technology	862		0%
Agricultural Production,	12138	Maintenance of International Laboratory Standards	3,853	1,042	27%
Productivity and Food Security	21	Agricultural Research & Development	214,449	77,319	36%
	10005	Direction and Administration	19,224	5,596	29%
	10012	Field and Horticultural Services	23,295	7,774	33%
	10019	Phytosanitary Research	7,214	2,483	34%
	10112	Epidemiology and Surveillance	30,041	12,208	41%
	12013	Research Station Management	63,622	27,717	44%
	12015	Animal Breeding and Husbandry Services	70,851	21,541	30%
	12080	Protection of Jamaica's Plant Genetic Resources for Food and Nutrition Security	202	-	0%
	22	Irrigation Services	975,820	372,781	38%
Agricultural	10005	Direction and Administration	944,483	359,578	38%
Production, Productivity and	10181	Rehabilitation and Maintenance Works	31,337	13,203	42%
Food Security	23	Fisheries Development	145,003	56,475	39%
	10005	Direction and Administration	54,491	16,590	30%

Programme	Sub- Prog. #	Sub-Programme	2020/21 Estimates (J\$ 000)	Expenditure to Date Qtr 3 (J\$ 000)	Budget Utilisatio n Rate - %
		Management and Development	5 4.000	24.551	100/
	10181	of Capture Fisheries Management and Development	51,088	24,661	48%
	10182	of Aquaculture	39,424	15,224	39%
	24	Agricultural Extension Services	1,223,165	687,405	56%
	10005	Direction and Administration	225,818	101,452	45%
		30 - RADA	175,193	75,906	43%
		31 - Jamaica			
		Agricultural Society	50,625	25,546	50%
	10164	Extension Services	630,930	312,791	50%
	10170	Production Incentives to Farmers	366,417	273,162	75%
	25	Management of Zoos and [Public] Gardens	72,359	51,547	71%
	10005	Direction and Administration	45,985	38,359	83%
	12072	Nature Preservation	26,374	13,188	50%
	26	Youth Agriculture and Entrepreneurship Development	340,393	111,694	33%
	10005	Direction and Administration	270,603	83,792	31%
		40 - Agro Investment Corporation	193,830	67,994	35%
Agricultural		41 - Dairy Board	76,773	15,798	21%
Production, Productivity and Food Security	12007	Banana Breeding Services	69,790	27,902	40%
Food Security	27	Agro-Industry Development	139,864	67,383	48%
	10005	Direction and Administration - JA 4H CLUBS	139,864	67,383	48%
		50 - Direction and Administration	64,004	33,691	53%
		51 - Youth in Entrepreneurship	75,860	33,692	44%
Recurrent Summary			5,017,440	2,292,758	46%

Capital Investment Projects							
Programme	Project Code						
Programme 181 - A	gricultural	Production, Productivity and Food Security	1,499,173	288,754	19%		
Agricultural Production, Productivity and Food Security	22066	ACP Bridging Project	88,016	34,497.00	39%		
	20172	Rehabilitation of Research Centres (Bodles Redevelopment Project)	126,288	77,147.00	61%		
	29510	Essex Valley Agricultural Development Project	501,758	125,455.00	25%		
	20167	Farm Roads Rehabilitation Project	425,000	-	0%		
	21685	Feasibility Studies for GOJ Public Investment Projects in Irrigation	7,500	1,000.00	13%		
	29480	Promoting Community Based Climate Resilience in the Fisheries Sector	33,047	15,237.00	46%		
	20151	Rehabilitation of Irrigation Infrastructure (NIC)	21,000	6,000.00	29%		
	29560	South Plains Agricultural Development Feasibility Study	76,782	18,379.00	24%		
	29562	South Plains Agricultural Development Project	219,782	11,039	5%		
Capital Summary			1,499,173	288,754	19%		
MOAF's Programme Summary			1,499,173	288,754	19%		

Legislations

#	2020/2021 Priority Legislations	Impact
1.	The Agro-Investment Corporation (Amendment) Bill	
	The amendment to the Act is to provide for the management of a pool of funds, inter alia, and any other provisions required in order empowering the Agro-Investment Corporation to perform the functions presently undertaken by the Agricultural Support Services and Productive Projects Fund Limited. The amendment to the Act seeks to also increase the complement of the Board to a minimum of six and a maximum of twelve	Empowerment of the Agro- Investment Corporation to perform mandate of increase investments in the agricultural sector.
	members and to provide for the qualifications of members of the Board to include proficiency in matters relating to property management, procurement, accounting and auditing.	More comprehensive management framework of agricultural resources.

Other Legislation being worked on:

- 2. Amendment of the Animals (Diseases and Importation) Act
- 3. The Fishing Industry (Amendment) Regulations, The Fishing Industry (Conservation of Conch (Genus Strombus)) (Amendment) Regulations and The Fishing Industry (Spiny Lobster) (Amendment) Regulations
- 4. The Protection of New Plant Varieties Bill
- 5. Repeal of the Agricultural Marketing Act
- 6. Repeal of the Tobacco Industry Regulation Act
- 7. Veterinary (Amendment) Bill